CAUTION CONCERNING FORWARD-LOOKING STATEMENTS: This document contains "forward-looking statements" – that is, statements related to future events that by their nature address matters that are, to different degrees, uncertain. For details on the uncertainties that may cause our actual future results to be materially different than those expressed in our forward-looking statements, see http://www.ge.com/investor-relations/disclaimer-caution-concerning-forward-looking-statements as well as our annual report on Form 10-K and quarterly reports on Form 10-Q. Some of the pages included in this document as reference material are copied from past earnings calls or other events without being updated (except as otherwise noted). We do not undertake to update our forward-looking statements. This document also includes certain forward-looking projected financial information that is based on internal estimates and forecasts. Actual results could differ materially.

NON-GAAP FINANCIAL MEASURES: In this document, we sometimes use information derived from consolidated financial data but not presented in our financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP). Certain of these data are considered “non-GAAP financial measures” under the U.S. Securities and Exchange Commission rules. These non-GAAP financial measures supplement our GAAP disclosures and should not be considered an alternative to the GAAP measure. The reasons we use these non-GAAP financial measures and the reconciliations to their most directly comparable GAAP financial measures are included in our annual report on Form 10-K and our quarterly reports on Form 10-Q, our 2020 GE Investor Outlook, the GE 4th quarter 2019 earnings presentation, and the appendix of this presentation, as applicable.

ADDITIONAL INFORMATION ABOUT GE: GE’s Investor Relations website at www.ge.com/investor and our corporate blog at www.gereports.com, as well as GE’s Facebook page and Twitter accounts, contain a significant amount of information about GE, including financial and other information for investors. GE encourages investors to visit these websites from time to time, as information is updated and new information is posted.
AGENDA

• Report on company operations
• Director elections and management proposals
• Shareholder proposal
• Balloting
• Preliminary vote report
• General Q&A
Welcome and Report on Company Operations
An update on the challenge of COVID-19

Protecting the **safety** of our employees

Continuing to **serve** our customers

Preserving the **strength** of our businesses
Accelerating our multi-year transformation and positioning GE for the long term

Embrace our reality  Redefine winning  Execute our plan
AVIATION

Installed base of ~37,800 commercial aircraft engines*
and ~26,600 military aircraft engines

*Including GE and its joint venture partners | Installed base data at year-end 2019
HEALTHCARE
Installed base of over 4 million healthcare installations
POWER
Installed base of ~7,700 gas turbines
RENEWABLE ENERGY
Installed base of ~45,000 onshore wind turbines
Strategic priorities remain intact

- Solidify our financial position
- Continue to strengthen our businesses
- Deliver long-term profitable growth

Managing GE for the long-term

- Humility, transparency, focus
- Focused and engaged Board
- Strong investor feedback loop
We rise to the challenge of building a world that works
AGENDA

• Report on company operations
• Director elections and management proposals
• Shareholder proposal
• Balloting
• Preliminary vote report
• General Q&A