CAUTION CONCERNING FORWARD-LOOKING STATEMENTS:
This presentation contains "forward-looking statements" – that is, statements related to future events that by their nature address matters that are, to different degrees, uncertain. For details on the uncertainties that may cause our actual future results to be materially different than those expressed in our forward-looking statements, see https://www.ge.com/investor-relations/important-forward-looking-statement-information as well as our annual reports on Form 10-K and quarterly reports on Form 10-Q. We do not undertake to update our forward-looking statements.

NON-GAAP FINANCIAL MEASURES:
In this presentation, we sometimes use information derived from consolidated financial data but not presented in our financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP). Certain of these data are considered “non-GAAP financial measures” under the U.S. Securities and Exchange Commission rules. These non-GAAP financial measures supplement our GAAP disclosures and should not be considered an alternative to the GAAP measure. The reasons we use these non-GAAP financial measures and the reconciliations to their most directly comparable GAAP financial measures are included in our quarterly report on Form 10-Q and our earnings release, as applicable.

GE’s Investor Relations website at www.ge.com/investor and our corporate blog at www.gereports.com, as well as GE’s Facebook page and Twitter accounts, contain a significant amount of information about GE, including financial and other information for investors. GE encourages investors to visit these websites from time to time, as information is updated and new information is posted.
AGENDA

• Report on company operations
• Director elections and management proposals
• Shareholder proposals
• Balloting
• Preliminary vote report
• General Q&A
A historic year for GE

Strategic & operational progress

Strengthened financial position

Creating 3 independent, investment-grade companies

130 YEARS OF RISING TO THE CHALLENGE OF BUILDING A WORLD THAT WORKS
GE today

2021 Revenue

- $21B
- $18B
- $16B
- $17B

Employees

- 40k
- 48k
- 38k
- 32k

STRONG, INNOVATIVE FRANCHISES
Running our businesses better

Lean at the Foundation

Driving Safety, Quality, Delivery, & Cost Improvements

Focus on customer

Elimination of waste

Prioritization of work
Plan to create three independent, investment-grade, industry leaders
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