



Building a world that works

2021 GE Annual Shareholders Meeting

May 4, 2021

CAUTION CONCERNING FORWARD-LOOKING STATEMENTS:

This presentation contains "forward-looking statements" – that is, statements related to future events that by their nature address matters that are, to different degrees, uncertain. For details on the uncertainties that may cause our actual future results to be materially different than those expressed in our forward-looking statements, see <http://www.ge.com/investor-relations/disclaimer-caution-concerning-forward-looking-statements> as well as our annual reports on Form 10-K and quarterly reports on Form 10-Q. We do not undertake to update our forward-looking statements.

NON-GAAP FINANCIAL MEASURES:

In this presentation, we sometimes use information derived from consolidated financial data but not presented in our financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP). Certain of these data are considered “non-GAAP financial measures” under the U.S. Securities and Exchange Commission rules. These non-GAAP financial measures supplement our GAAP disclosures and should not be considered an alternative to the GAAP measure. The reasons we use these non-GAAP financial measures and the reconciliations to their most directly comparable GAAP financial measures are included in our quarterly report on Form 10-Q and our earnings release, as applicable

Our financial services business is operated by GE Capital Global Holdings, LLC (GECGH). In this document, we refer to GECGH and our financial services business as “GE Capital”. We refer to the industrial businesses of the Company as GE Industrial.

GE’s Investor Relations website at www.ge.com/investor and our corporate blog at www.gereports.com, as well as GE’s Facebook page and Twitter accounts, contain a significant amount of information about GE, including financial and other information for investors. GE encourages investors to visit these websites from time to time, as information is updated and new information is posted.



Agenda

- Report on company operations
- Director elections and management proposals
- Shareholder proposals
- Balloting
- Preliminary vote report
- General Q&A



Building a world that works



2021 GE Annual Shareholders Meeting

Our purpose



—
We rise to the
challenge of
building a **world
that works.**

Delivering with focus



—
Solidifying
our financial
position

—
Strengthening
our operational
foundation

—
Shifting more
toward offense

TRANSFORMING TO A SIMPLER, STRONGER, MORE FOCUSED GE



GE Portfolio



POWER

Revenue: \$17.6B • Employees: 34,000



RENEWABLE ENERGY

Revenue: \$15.7B • Employees: 40,000



AVIATION

Revenue: \$22.0B • Employees: 40,000



HEALTHCARE

Revenue: \$18.0B • Employees: 47,000

Running the company differently



Lean

Decentralization

Safety

Building a sustainable future



Energy Transition



Precision Health



Future of Flight

How we govern



**Focused, active
and diverse
Board**

**Strong investor
and shareholder
engagement**

**Highest
standards of
integrity**



Building a world that works



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