



Kieran Murphy, President & CEO GE Healthcare

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CAUTION CONCERNING FORWARD-LOOKING STATEMENTS:

This document contains "forward-looking statements" – that is, statements related to future events that by their nature address matters that are, to different degrees, uncertain. For details on the uncertainties that may cause our actual future results to be materially different than those expressed in our forward-looking statements, see <http://www.ge.com/investor-relations/disclaimer-caution-concerning-forwardlooking-statements> as well as our annual reports on Form 10-K and quarterly reports on Form 10-Q. We do not undertake to update our forward-looking statements. This document also includes certain forward-looking projected financial information that is based on current estimates and forecasts. Actual results could differ materially.

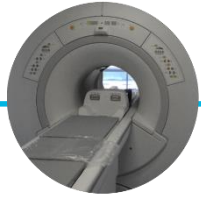
This is GE Healthcare

Impact	Leader in Imaging & Mobile Diagnostics	Leader in China and Emerging Markets	Leader in Data and Analytics	Leader in Life Sciences
	1MM+ Installed Base 16K+ Scans every minute	Portfolio breadth GE scale	230MM exams 124K assets under management	Biologics and Cell Therapies
At Scale	Revenue	Op Profit	OP%	FCF Conv.
'16A	\$18.3B	\$3.2B	17.3%	> 100%
'17 3Q YTD	+4%	+7%	+60bps	> 100%



A leading healthcare solutions provider

(\$B Revenue)



DIAGNOSTIC IMAGING & SERVICE

Magnetic Resonance
Computed Tomography
Molecular Imaging
Service & Solutions

\$8B



MOBILE DIAGNOSTICS & MONITORING

Ultrasound
Clinical Solutions
Monitoring
Mobile Health

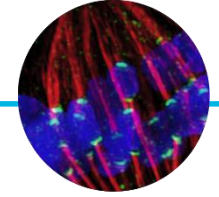
\$4B



IT & DIGITAL SOLUTIONS

Enterprise Imaging
Financial Management
Care Area Workflows
GE Health Cloud™

\$2B



LIFE SCIENCES

Bioprocess
Protein & Cell Sciences
Contrast Media &
Nuclear Tracers
Cell Therapy

\$5B



Key themes in healthcare market today



Patient
outcomes



Productivity,
efficiency



Emerging
markets access



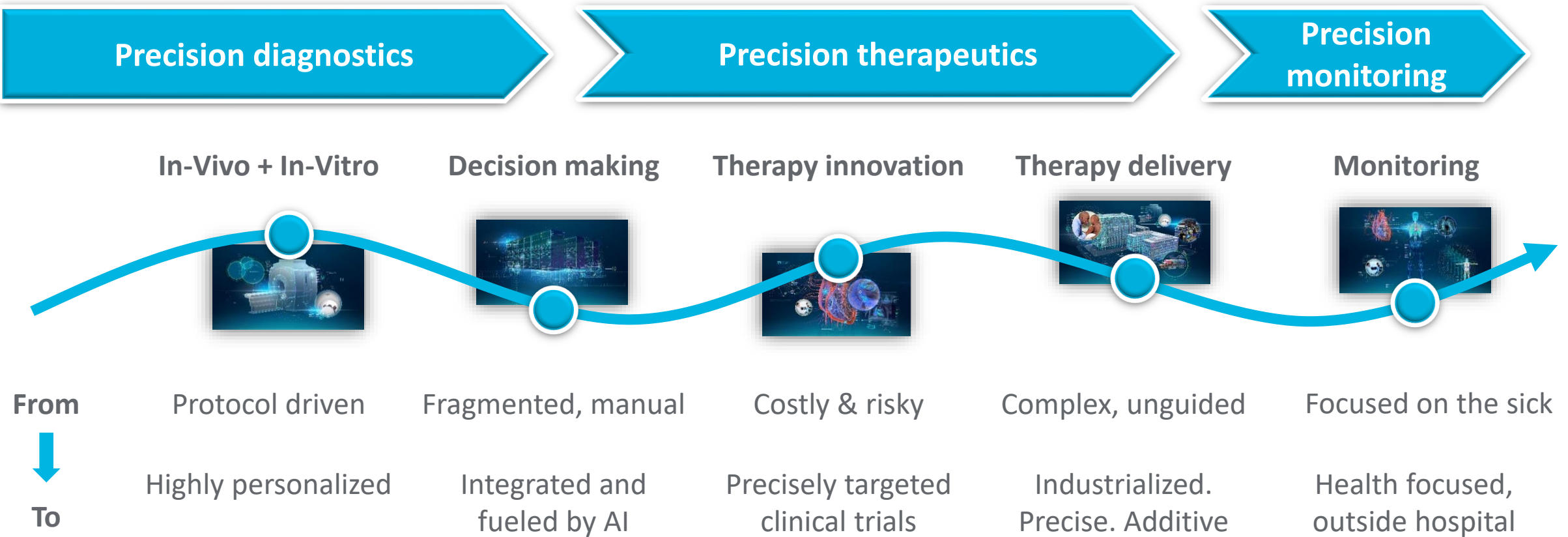
Competitive
cost position



Precision
health

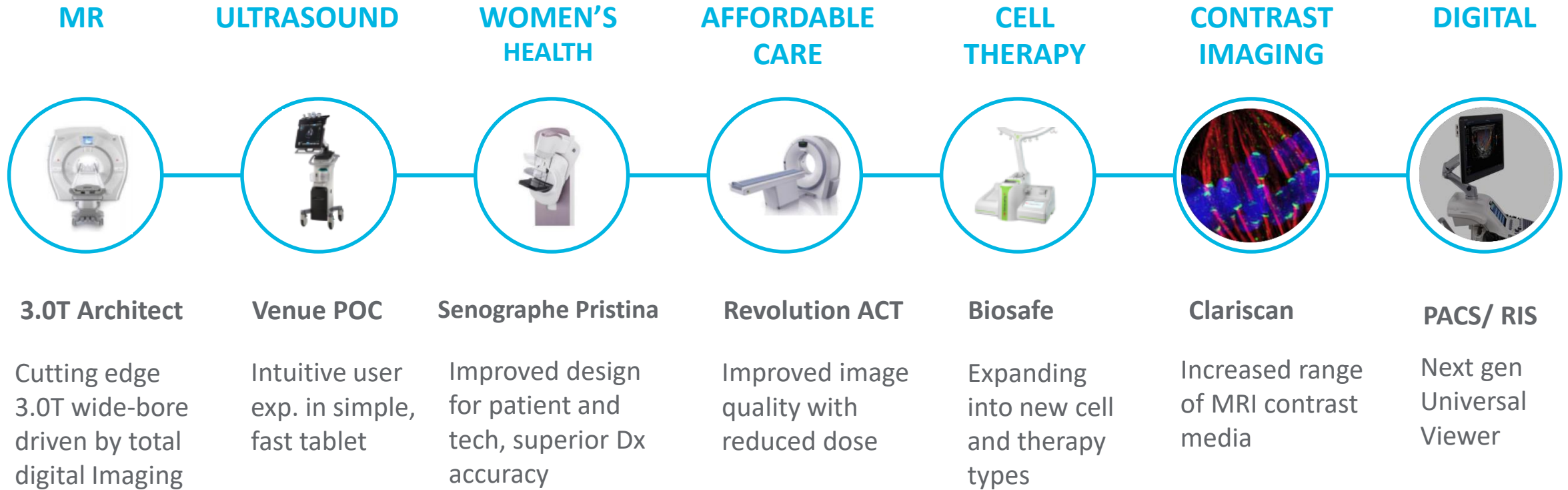
Precision health: Better outcomes, delivered more efficiently

Enabling precision health



Unique combination of leadership in Dx, digital, providers, and biopharma tools

Product and technology leadership



Leading outcome based solutions

DIGITAL SOLUTIONS

Command Center



Patient impact

18 systems, 15 apps...on 24/7

28% ↓ ER wait time

48% ↓ Xfer out of PACU

70% ↓ OR transfer delays

OUTCOME BASED SOLUTIONS

Turkey PPP



Increasing access

+8,000 hospital beds to
Turkey's public health
system

\$225M in orders for GEHC
25 year partnership

INFRASTRUCTURE

KUBio and
GE Biopark



Creating capacity

50% ↓ Capex and build
time

Faster time-to-market
Greater optionality

MANAGED SERVICES

GE-to-country: Kenya



Healthcare transformation

Modernize radiology
infrastructure (equip, serv.,
training) for 98 hospitals
~\$200M in orders for GEHC
10 year partnership



Disciplined capital allocation

Approach

ORGANIC

Differentiated R&D, disciplined cost control (SG&A ↓ 2 pts), restructuring, product cost out

INORGANIC

Strategic M&A, 'bolt on' targets, low ROIC exits

OPERATING IMPERATIVES

Productivity ... expanding value-gap, cash flow intensity: 100%+ FCF / NI

STRATEGIC PRIORITIES

Biopharma, cell therapy, enterprise imaging, digitally-connected workflows & solutions, patient-focused technology R&D

Defined investment strategy, higher margins, growth momentum



Investing in the core

R&D Programs



Core

DESIGN	Simplified designs ... margins to GE 300+ cost out engineers ... NPI cost
TECHNOLOGY	Market-backed technologies ... drives share Increasing speed to address customer needs
AFFORDABLE CARE	Value/Super Value portfolio LCC engineering COE's ... productivity
DIGITAL	Customer experience + productivity Connected infrastructure: service, upgrades



Investing in new growth platforms

Cycling our portfolio into fast-growth segments

ON SYSTEMS

Asset Performance Management, Smart devices (Helix Advanced Image Processing)

IN THE CLOUD

Centricity Imaging Collaboration Suite, Algorithms-as-a-Service

ANALYTICS

200+ Apps live ... Imaging analytics, Command Center, Alarm management, many more

ADDITIVE

50+ active projects, IDAMT Center (Uppsala), GE Additive + Stryker partnerships

CELL THERAPY

Industrializing workflows, double-digit growth, Biosafe and Asymptote acquisitions



Partnerships as an accelerator

Clinical Partners



... and many more

Pharma/Medtech Leaders



Technology Partners



Microsoft



NVIDIA



Advanced analytics & clinical decision support

A pioneering new partnership



Biomarkers
Tissue pathology
Genomics & Sequencing

**In-Vitro
Data**

Digital Platform & Analytics

Integrated Patient Data
Real-Time Data
Best Practices
Research Outcomes

Workflow Solutions & Apps

Clinical Decision Support

Data Driven Patient Care

In-Vivo Data



Medical imaging
Patient monitoring
Digital & analytics
Solutions

Early diagnosis, early intervention, individualized treatments



Summary

- ✓ Industry leader with great platforms ... Imaging, Life Sciences, Monitoring, Digital, Services
- ✓ Well run business with disciplined capital allocation and operating rigor
- ✓ Scale, global reach, connectedness
- ✓ Heritage of technology innovation that delivers patient outcomes
- ✓ Positioned for growth



Thank you

