



Gas Power Systems

Vertical Research Industrial Conference

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Caution Concerning Forward-Looking Statements:

This document contains "forward-looking statements" – that is, statements related to future events that by their nature address matters that are, to different degrees, uncertain. For details on the uncertainties that may cause our actual future results to be materially different than those expressed in our forward-looking statements, see <http://www.ge.com/investor-relations/disclaimer-caution-concerning-forward-looking-statements> as well as our annual reports on Form 10-K and quarterly reports on Form 10-Q. We do not undertake to update our forward-looking statements. This document also includes certain forward-looking projected financial information that is based on current estimates and forecasts. Actual results could differ materially.

The NEW GE Power

Multiple generation types

GAS POWER SYSTEMS



STEAM POWER SYSTEMS



GE HITACHI NUCLEAR ENERGY



Fleet Ops

POWER SERVICES



T&D

GRID SOLUTIONS



- Expansive global reach ... >150 countries

- Powering more than 1/3 of the world's power

- ~1,600 GW installed capacity

- >750,000 installed assets

- Equipping 90% of transmission utilities worldwide

Efficiency

POWER DIGITAL SOLUTIONS



POWER CONVERSION



AUTOMATION & CONTROLS



Being divested

INDUSTRIAL SOLUTIONS



Target close date 4Q

WATER & PROCESS TECHNOLOGIES



Target close date 3Q



Gas Power Systems Overview

1 | **1H'17 McCoy 19.0 GW, ↓ (26)% VPY ... GE 56%, +24pts vs. 1H'16**

Continued strength in HA ... 48% GW sold in 1H'17

2 | **Gas market softening ... planning for ↓ GW in '17 & '18**

Capacity reductions & increased utilization since 2015

3 | **Customers seeking integrated solutions**

Technological capability + financing

4 | **“Ecosystem” complexity increasing**

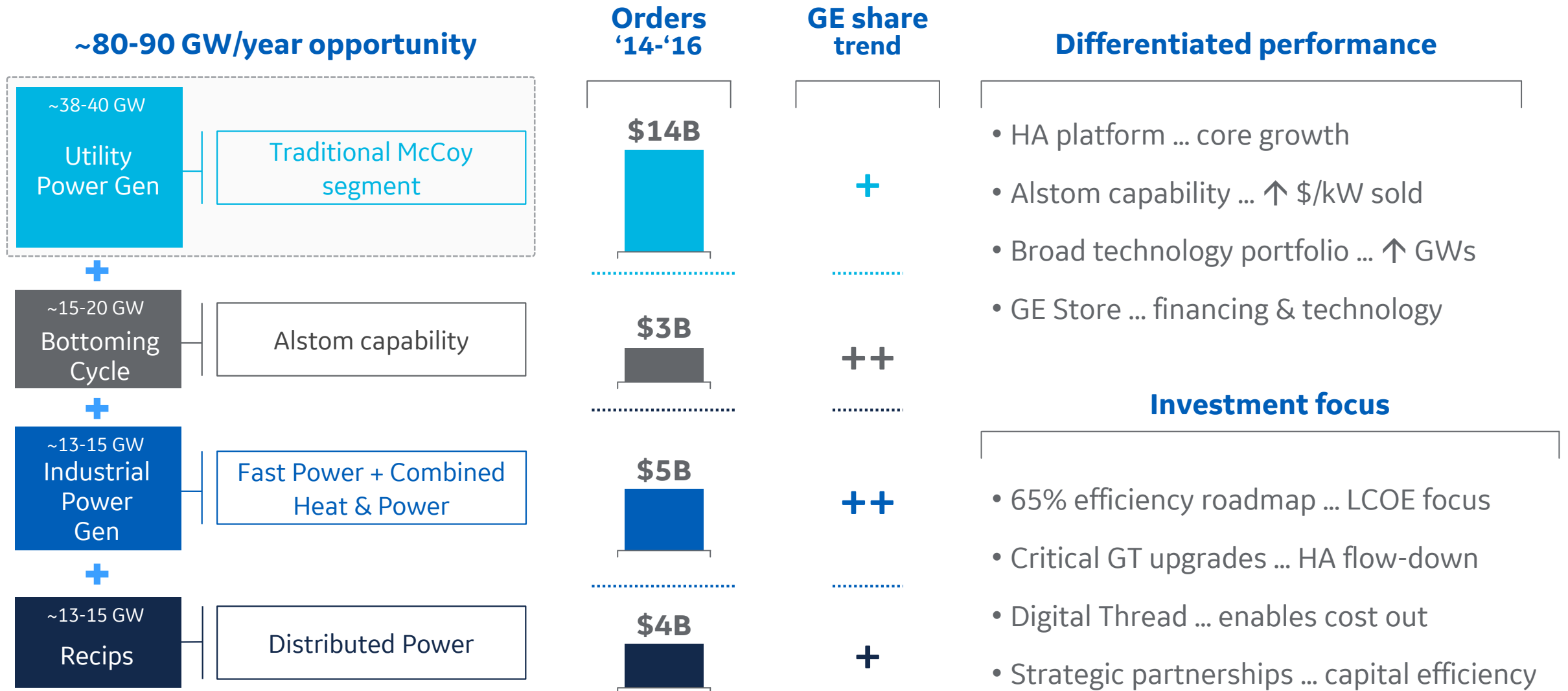
Intermittency, storage & LCOE position

5 | **Driving higher returns**

Investments delivering ... continued cost out



An integrated Gas Power Systems business



HA platform launch on-track

Program overview

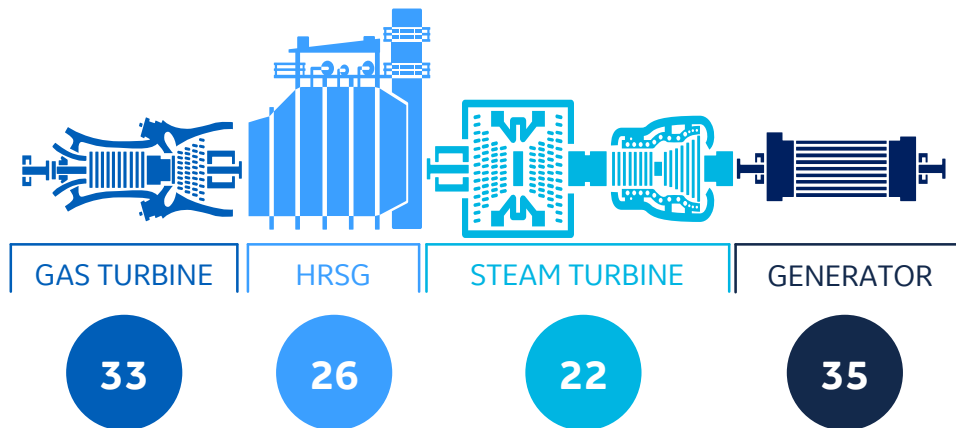
2016 accomplishments

- ✓ 26 unit shipments, +1 vs outlook
- ✓ 10th unit profitable
- ✓ 50/60Hz models fully validated

2017 outlook

- 23 unit shipments
- Margin improvement
- Continued performance improvement

HA Unit backlog 2Q'17



Leading & delivering



EDF Bouchain ... world record in efficiency

99.5% reliability ... Base load in 23 minutes

8,400+ hours
130+ starts



Exelon ... 2x7HA.02

successful full-load validation ... May/June COD

+10MW vs.
320MW guarantee



Sergipe ... LATAM's largest Gas Power Plant

first HA turnkey self-implement project

\$1B
2016 order



Tierra Mojada ... first HA in Mexico

Digitally-enabled combined cycle plant

Power 2.8 million
Mexican homes

Clear leader in H technology



HA efficiency growth with technology

On path to achieve 65% efficiency



62.2% 9HA.01, 7HA.01, 7HA.02 ... in operation

Eff. in '13

\$1.8B investment

~64%

Eff. today

9HA.02 ... being mfg'd

\$400MM investment

65%+

Eff. ~'20+

Existing product enhancements

Technology enabling success

COMBUSTION

- Emissions leadership for greater than 3000° Fahrenheit and <25% turndown

COOLING

- Hyper efficient, simple passages to minimize cooling flows

SEALING

- Unique configurations to maximize cooling effectiveness & prolong life

MATERIALS

- Patented alloys & coatings for durability @ high temps

65% efficiency by ~2020 ... HA “architecture” change not required



Opportunities for growth

Fast Power

Indonesia distributed grid

20
TMs

8
sites

515
MW

- ✓ 1st site w/in 3 mos
- ✓ World-class fulfillment



Distributed Power

Power & heat with storage

20
J920

90%+
efficiency

190
MW

- ✓ Flexible operation
- ✓ Lower cost of ownership



Intermediate applications

Power & steam cogeneration

3
6F.01

56%
efficiency

225
MW

- ✓ Flexible steam or power
- ✓ +10% steam, ↓ fuel



Yemen capacity additions

2
TMs

1
site

62
MW

- ✓ 1st site w/in 5 mos
- ✓ Achieved comm'l operation May '17



Large recip peaking power

6
J920

47%
efficiency

51
MW

- ✓ 5 minute start-up
- ✓ Smooth grid volatility



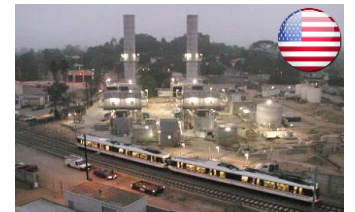
Urban peaking power

2
LM6000

40%
efficiency

55
MW

- ✓ Reshaping “duck curve”
- ✓ Power near demand



Diverse portfolio meeting new market requirements



Improving cost competitiveness

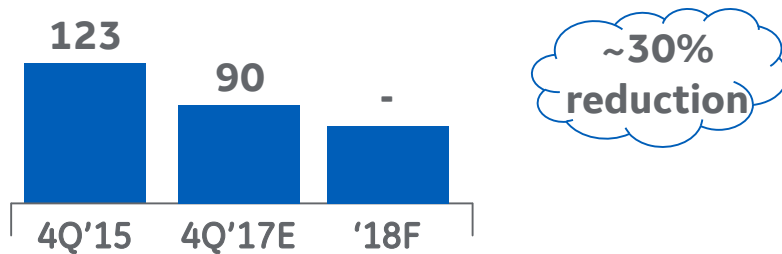
Key metrics

**DM
deflation**
3%

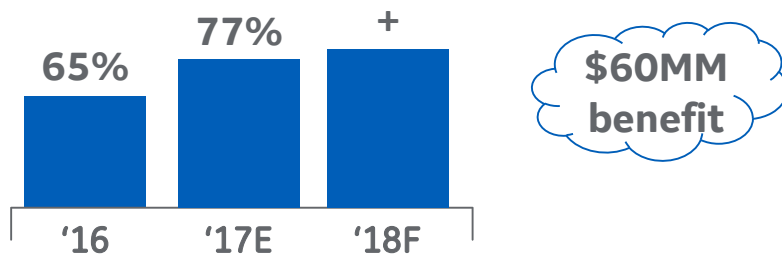
**Labor
productivity**
4%

**Indirect
deflation**
9%

Rooftops



Alstom factory capacity



Operational excellence

- ✓ Right-sized footprint for industry dynamics
- ✓ Additive driving ↑ performance & ↓ cost
- ✓ Factory optimization yielding ↓ cycle time

EFFICIENCY

7F stage one nozzle cooling holes



25-30%
Cost reduction

7HA rotor cycle-time reduction



14 week
Cycle reduction

Multi-head robotic welding



70% | **50%**
Less cycle | Less cost

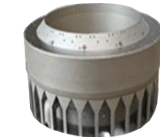
ADDITIVE

DLN fuel nozzle tip



8,400+
Shipped

E-class combustor ring



30%
Cost reduction

HA turbine shroud

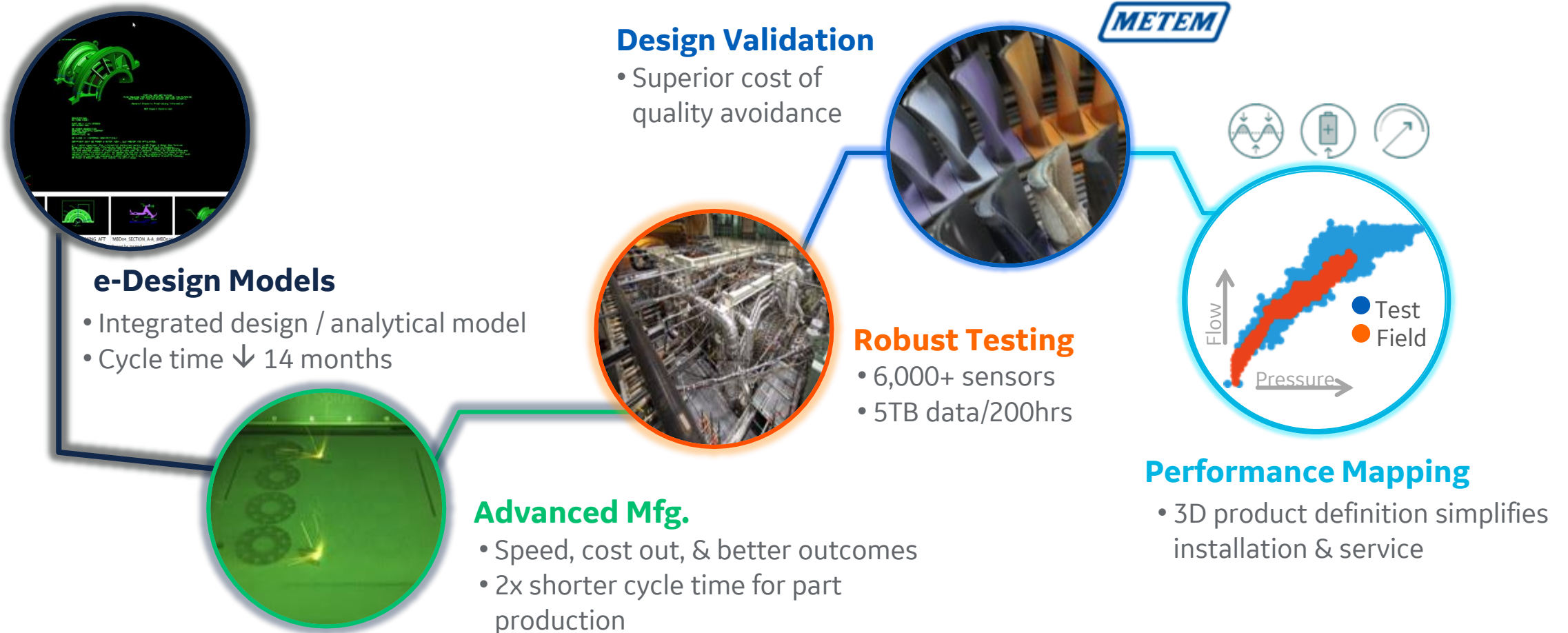


50% | **30%**
Less cycle | Less cost

Acquisitions add opportunities



Integrated digital ecosystem

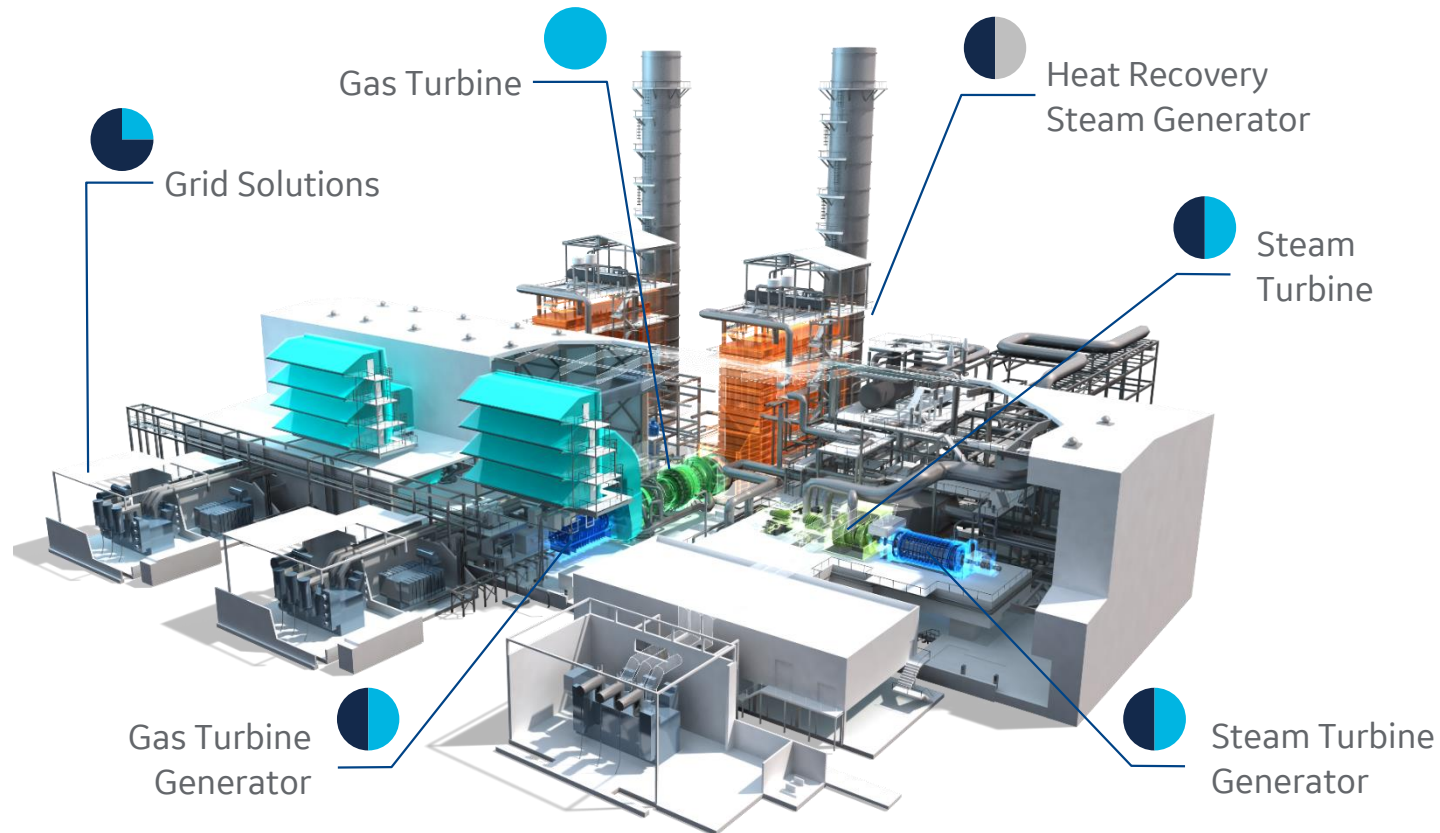


Continuous innovation delivering differentiated performance ... ~\$30mm per GT



Positioned for the future

Contributions: ● GE ● Alstom ● Doosan



1H'17 McCoy Actuals		
Gas Turbines	Steam Turbines	HRSG
+24 pts	+20 pts	+26 pts
GE % ... V pts Prior year		

2017 IMPERATIVES

- 1 Continue \$/kW sold focus
- 2 Prioritized investment plan
- 3 Deliver higher returns
- 4 Stronger working capital performance

Strong fundamentals ... focused on driving returns



