GE Consumer Finance – A Growth Engine

July 26, 2005

"This document contains "forward-looking statements" – that is, statements related to future, not past, events. In this context, forward-looking statements often address our expected future business and financial performance, and often contain words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," or "will." Forward-looking statements by their nature address matters that are, to different degrees, uncertain. For us, particular uncertainties arise from the behavior of financial markets, including fluctuations in interest rates and commodity prices; from future integration of acquired businesses; from future financial performance of major industries which we serve including, without limitation, the air and rail transportation, energy generation, media, real estate and healthcare industries; from unanticipated loss development in our insurance businesses; and from numerous other matters of national, regional and global scale, including those of a political, economic, business, competitive and regulatory nature. These uncertainties may cause our actual future results to be materially different than those expressed in our forward-looking statements. We do not undertake to update our forward-looking statements."

This presentation includes certain non-GAAP financial measures as defined by SEC rules. As required by SEC rules, we have provided a reconciliation of those measures to the most directly comparable GAAP measures, which is available in our Supplemental Information file on our investor relations website at www.ge.com/investor.



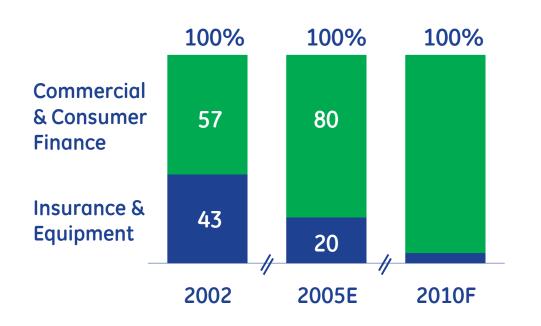




Driving Higher Returns in Financial Services

(\$ in billions)

Business mix (assets)



ROE						
<u>'02</u>	<u>'05E</u>	<u>'10F</u>				
~20%	~23%	++				
~(3)%	~5%	Low				

✓ Expanded Capabilities:

Dual Card Finance
Full Supply Chain Financing
Real Estate Services
Inventory Finance

- Global Mortgage
- "Verticals"
- GE Money Branding
- U.S. Large-cap Lending



Insurance

(\$ in billions)





Dynamics

Continue to execute Insurance Strategy

Ongoing repositioning of Insurance Solutions

- Closed sale of MedPro
- Maintain underwriting & price discipline
- Continue to exit unprofitable lines
- Maintain the compliance culture

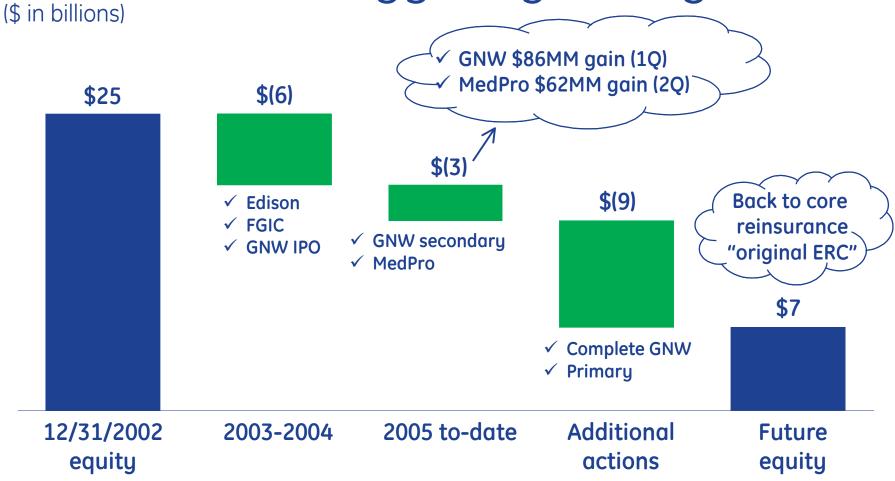
Genworth performing better than expected

- Secondary offering complete ...
 \$86MM 1Q gain
- No repeat of 2004 IPO loss
- Ownership ~52% ... continue orderly sell-down

Continue To Run With Intensity



Insurance Strategy Progressing

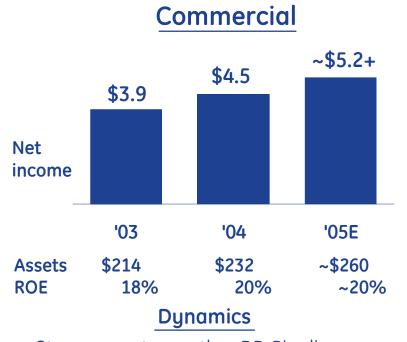


- √ Freeing Capital For Higher-returning Financial Services
- ✓ Back To Core Reinsurance, "Original ERC" ... Strategic Flexibility



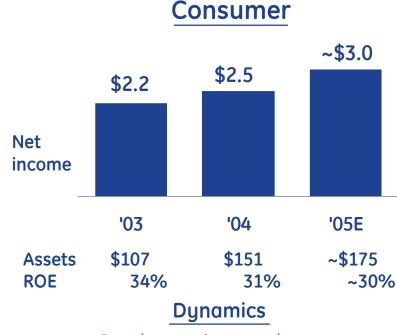
Continued Growth: Commercial + Consumer Finance

(\$ in billions)



Strong asset growth ... BD Pipeline Solid risk management

Origination strength



- Good organic growth
- Improved risk environment
- Continued global expansion

Great Momentum



GE Outlook Remains Strong





Momentum

- + Infrastructure Order Rate
- + Services Growth
- + Op Profit Expansion
- + Insurance (Genworth Gain)
- + Strong Asset Quality
- + Cash Flow Growth (Repurchase)





GE Consumer Finance Overview



GE Money: Agenda

Global Expertise

Dave Nissen Overview

Acquisitions

George Awad Organic Growth Culture

Ray Duggins Risk Management & Controllership

Maive Scully Strong Financial Performance/Driving Productivity

Local Market Expertise

Dan O'Connor Europe

Mark Begor Americas

Dave Nissen Australia / New Zealand

Asia

Wrap

Dave Nissen



In the Beginning...



<u>1932</u>



1992



1 Product1 Country



Then...

International Start Up!

1992



Take U.S. Best Practices Global!





Our Charter

- A. Double-Digit Asset and Profit Growth with strong ROE
- **B.** Develop Consumer Marketing Zealots
- C. Risk Management Vigilance
- D. Execute in a Huge Marketplace (\$19T)



Our Pillars Of Value Creation

Strong Organic Growth





















- BANANA REPUBLIC
- B20









- 180,000 Locations Worldwide
- Instant Decisioning
- **Promotional Credit**
- Customized Loyalty Programs



The Largest Provider Of Retailer Finance Programs In The World









• 45 Auto Manufacturer/Distributor Contracts



































The Only Global Independent Auto Finance Company







- \$50B In Assets in 4 Years
- 22,000 Distributors
- Prime & Near Prime Consumers
- 150,000 Homes









An Emerging Global Mortgage Provider



















- ~3,400 Locations
- Direct-to-Consumer TV / Print / Radio
- 225,000 Cash Access Points
- Cross-sell Mail / Telephone





What Do We Do?

Broad Product Line

Multiple Distribution Channels

Target Customers

Credit Cards



Retailers

Personal Loans



Mail

Sales Finance



Telemarketing

Mortgages



Branches / Partner Points

Auto



ATM / Kiosks

Deposits & Insurance



Internet

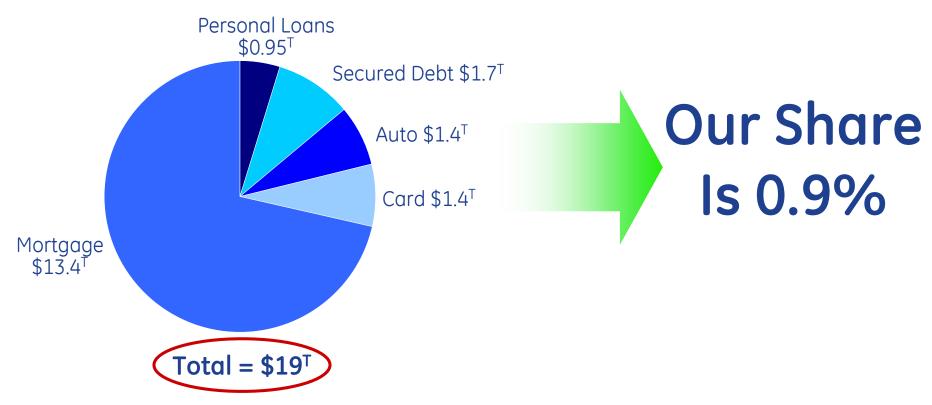






Industry Landscape

Global Space (Loans)

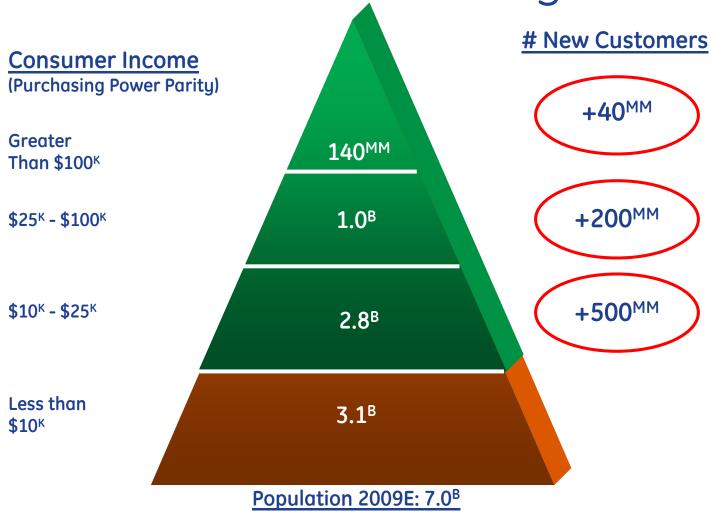


Source: Morgan Stanley and McKinsey Research

Huge Market Growing 2x Global GDP



Growth In Consumer Segments



Additional 740 Million Target Consumers Virtually All International

Source: Morgan Stanley and McKinsey Research



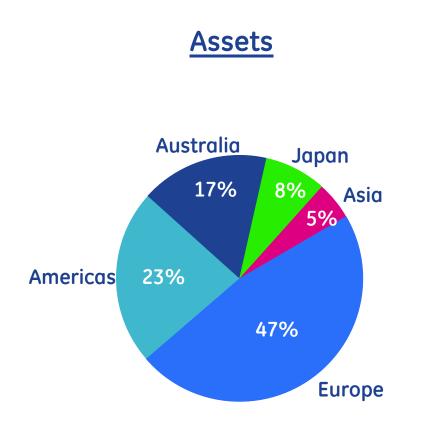
Demographics Work In Our Favor!

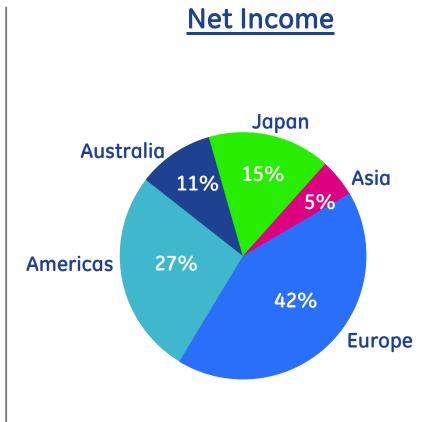
Our Earnings Are Uniquely Global (~75%)

Argentina Italy **Australia** Japan Korea **Austria** Latvia Belgium Mexico Brazil **New Zealand** Canada Nicaragua China Norway Costa Rica **Panama** Czech Republic **Poland** Denmark **Portugal DOMs** Romania El Salvador Russia **Finland** Singapore **France** Slovakia Germany Slovenia Guatemala Spain **Honduras** Sweden **Hong Kong Switzerland** Hungary **Taiwan** India **Thailand** Indonesia **United Kingdom** Ireland **United States**



Business Overview - '05E

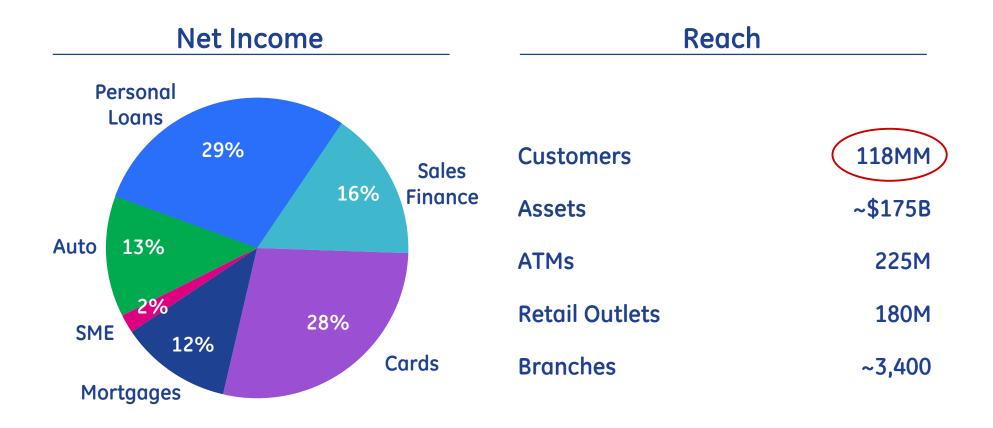




A Global GE Business



Products and Reach - '05E

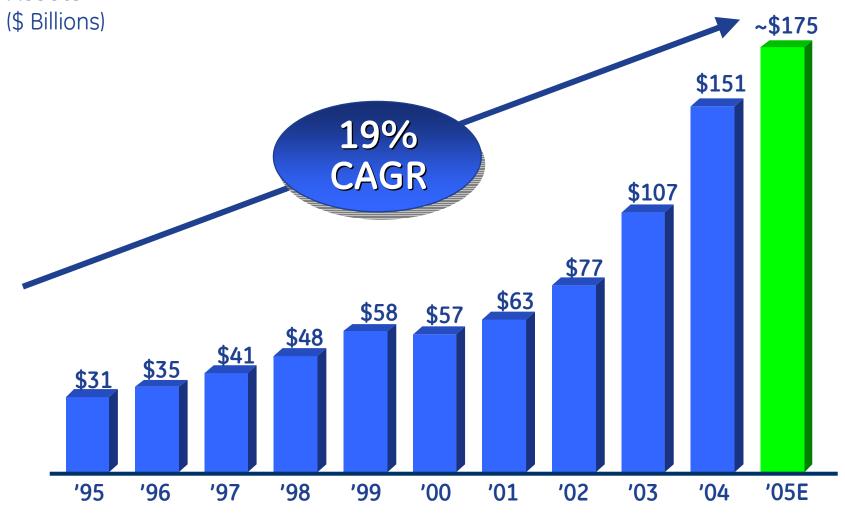


A Diversified Specialty Consumer Financial Services Company



Strong Asset Growth Record



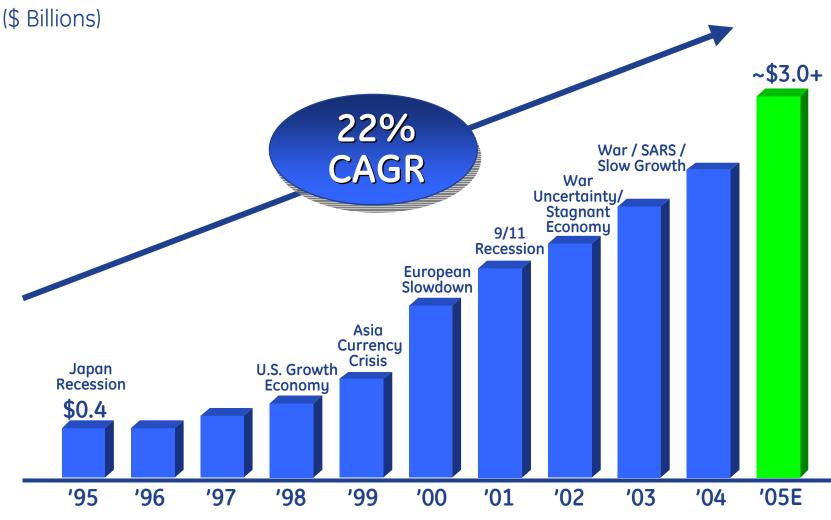




Consistent Growth Through Cycles

Strong Earnings History

Net Income





Consistent Growth Through Cycles

Since We Talked Last



AFIG – Australia / New Zealand Mortgage



Hyundai Capital JV – Global Partnership



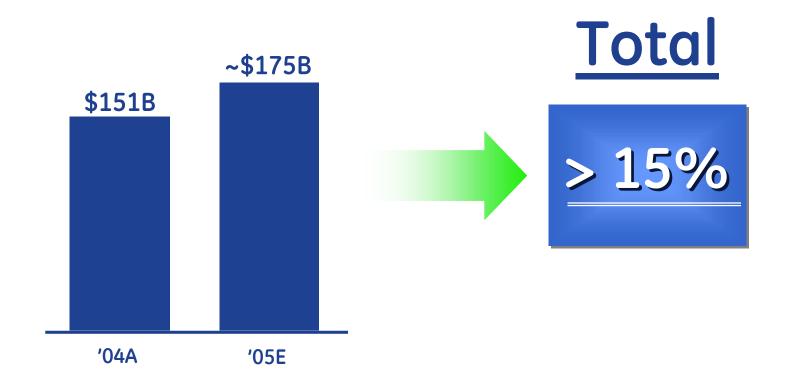
BAC JV – Central America Entry





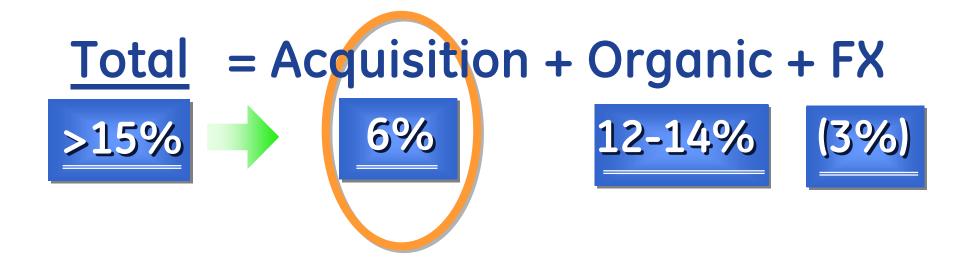


2005 Asset Growth Estimate





2005 Asset Growth Estimate





Acquisitions / JVs

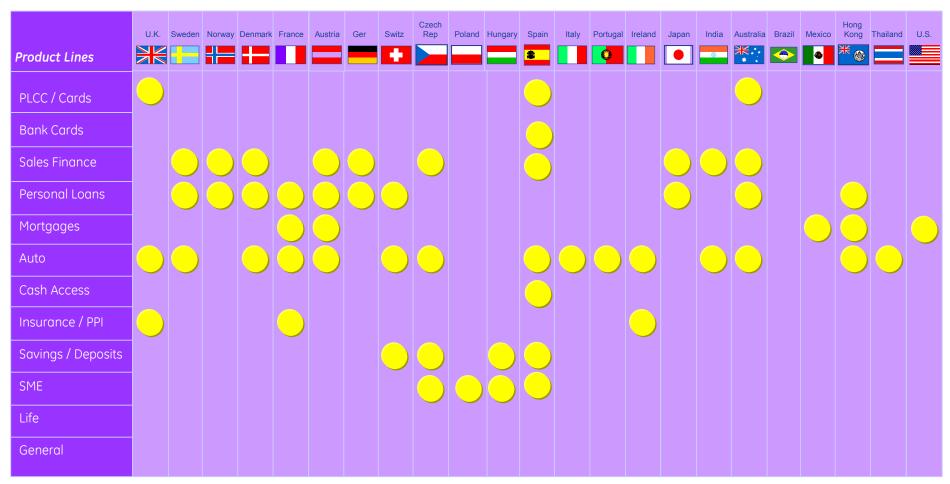
'97	'98	'99	'00 / '01	'02	'03	'04 '(D5 YIU
Ireland	Australia	Romania	Japan	Australia	U.S.	Singapore	Spain
Woodchester	Nissan	Post Bank	Nissen	AGC	Conseco	OCC	CAM
Switzerland	Brazil	Argentina	Indonesia	Japan	U.K.	Ireland	Lat Amer
Bank Aufina	Mesbla/	Fyma	Bank Mandiri	Kawaii	FNB	IFG	BAC
Austria	Mappin	Australia	Norway	Singapore	Belgium	Denmark	U.S.
Avabank	Czech Republic	Avco	Norges Link	SDL	AXA	ILVA	QVC Port
Czech Republic	Agrobanka	Slovakia	Thailand	U.K.	Japan	France	
Multiservis	Switzerland	Auto	Bank Ayudhya	TRF	GC Card	RSGB	
IMP	Prokredit	Switzerland	Hungary	U.S.	Switzerland	Latvia	
Germany	Japan	Lisca	Budapest Bank	Macy's/MCS	AMAG	R D Lizinga	
Horten Dept	Koei Credit	U.S.	U.K.	Germany	Germany	U.S.	
Stores	Lake	JCPenny	igroup	WKV	Allbank	Cashworks	
	Poland		Kingfisher			WMC	
	PAM Bank		Denmark			Mervyns	
	Thailand		Accept Finans			Dillard's	
	Central Dept		Thailand			DOMs	
	Stores		Tesco			Reunibal	
						Russia	
						Delta Bank	
						Korea	
						Hyundai	
						Poland	
						Chrobry	
						Australia	
						AFIG	
						U.K.	
						TMG	
	Ireland Woodchester Switzerland Bank Aufina Austria Avabank Czech Republic Multiservis IMP Germany Horten Dept	Ireland Australia Woodchester Nissan Switzerland Brazil Bank Aufina Mesbla/ Austria Mappin Avabank Czech Republic Czech Republic Agrobanka Multiservis Switzerland IMP Prokredit Germany Japan Horten Dept Koei Credit Stores Lake Poland PAM Bank Thailand Central Dept	Ireland Australia Romania Woodchester Nissan Post Bank Switzerland Brazil Argentina Bank Aufina Mesbla/ Fyma Austria Mappin Australia Avabank Czech Republic Avco Czech Republic Agrobanka Slovakia Multiservis Switzerland Auto IMP Prokredit Switzerland Germany Japan Lisca Horten Dept Koei Credit U.S. Stores Lake JCPenny Poland PAM Bank Thailand Central Dept	Ireland Australia Romania Japan Woodchester Nissan Post Bank Nissen Switzerland Brazil Argentina Indonesia Bank Aufina Mesbla/ Fyma Bank Mandiri Austria Mappin Australia Norway Avabank Czech Republic Avco Norges Link Czech Republic Agrobanka Slovakia Thailand Multiservis Switzerland Auto Bank Ayudhya IMP Prokredit Switzerland Hungary Germany Japan Lisca Budapest Bank Horten Dept Koei Credit U.S. U.K. Stores Lake JCPenny igroup Poland Kingfisher PAM Bank Thailand Central Dept Thailand	Ireland Australia Romania Japan Australia Woodchester Nissan Post Bank Nissen AGC Switzerland Brazil Argentina Indonesia Japan Bank Aufina Mesbla/ Fyma Bank Mandiri Kawaii Austria Mappin Australia Norway Singapore Avabank Czech Republic Avco Norges Link SDL Czech Republic Agrobanka Slovakia Thailand U.K. Multiservis Switzerland Auto Bank Ayudhya TRF IMP Prokredit Switzerland Hungary U.S. Germany Japan Lisca Budapest Bank Macy's/MCS Horten Dept Koei Credit U.S. U.K. Germany Stores Lake JCPenny igroup WKV Poland Kingfisher PAM Bank Thailand Central Dept Thailand Central Dept Thailand	Woodchester Nissan Post Bank Nissen AGC Conseco Switzerland Brazil Argentina Indonesia Japan U.K. Bank Aufina Mesbla/ Fyma Bank Mandiri Kawaii FNB Austria Mappin Australia Norway Singapore Belgium Avabank Czech Republic Avco Norges Link SDL AXA Czech Republic Agrobanka Slovakia Thailand U.K. Japan Multiservis Switzerland Auto Bank Ayudhya TRF GC Card IMP Prokredit Switzerland Hungary U.S. Switzerland Germany Japan Lisca Budapest Bank Macy's/MCS AMAG Horten Dept Koei Credit U.S. U.K. Germany Germany Stores Lake JCPenny igroup WKV Allbank Poland Kingfisher Denmark Thailand Central Dept Thailand	Ireland

107

INA INE VID



How We Grow

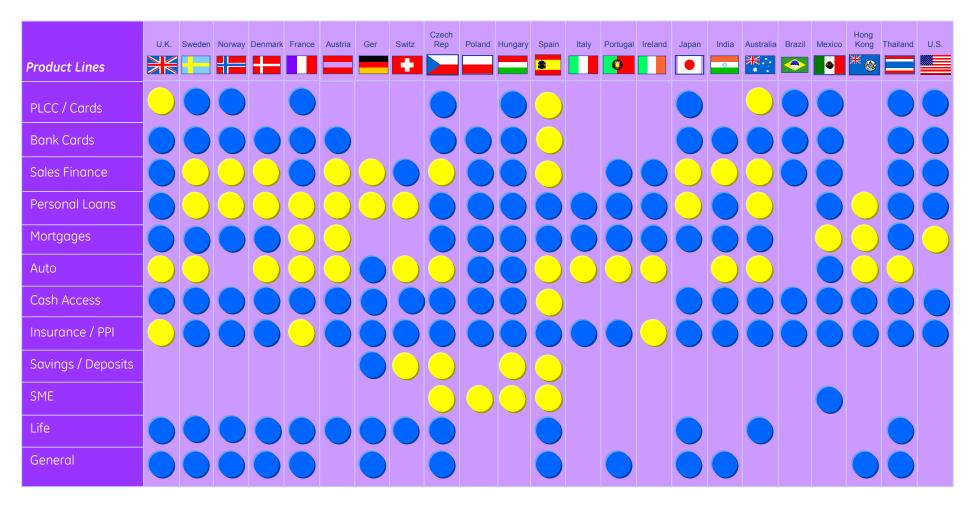






Selective Purchase of Product Platforms

How We Grow



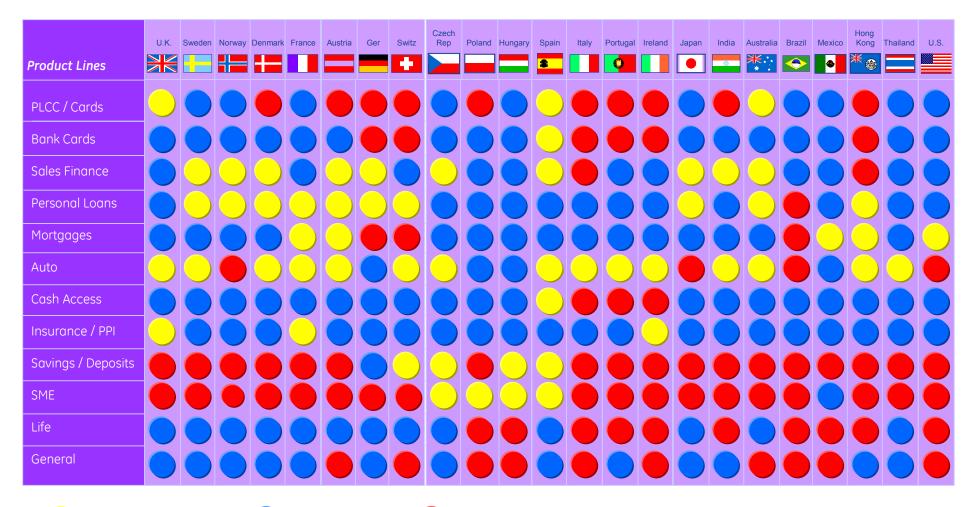






Significant Core Growth and NPI Expansion

How We Grow



PURCHASED

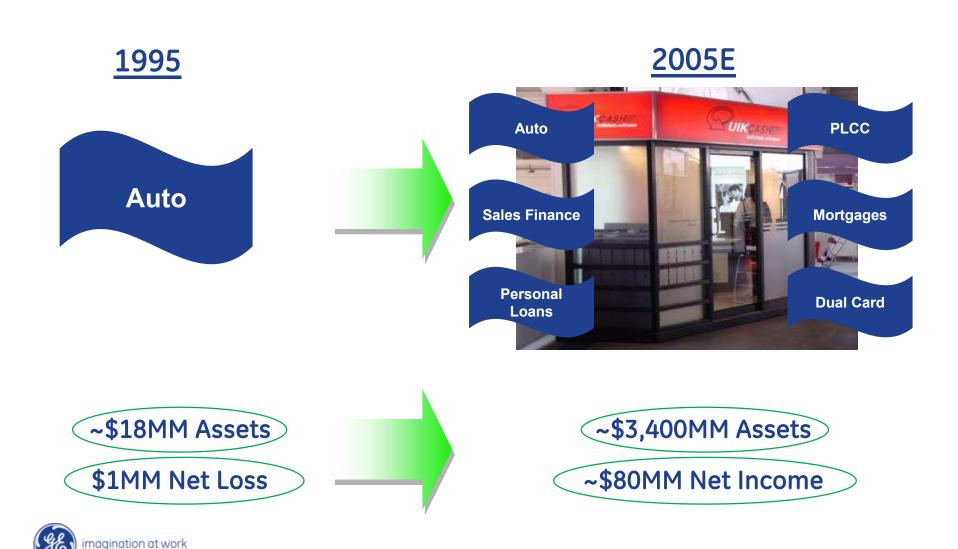
ADDED

Opportunity

Huge Opportunity To Expand Global Product Offerings

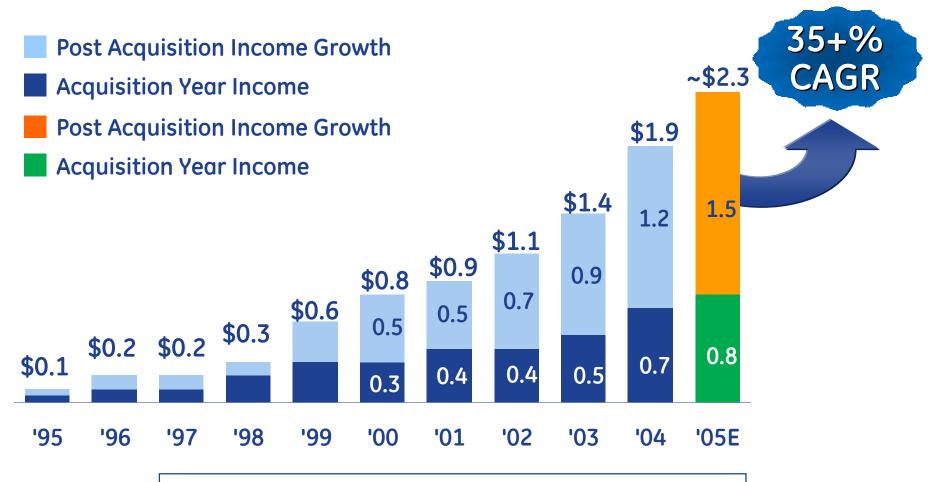


Example: Grow Small To Big > Thailand



Post Acquisition Growth

(\$ Billions)

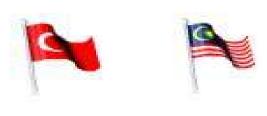






What's Next





- Turkey Malaysia
- Central Serbia America
- South Africa Philippines

• Broaden Lending Capabilities





- Money Transfer
- Mortgage
- HELOC
- Auto

• Expand Deposit Taking



- Russia

- Indonesia

- Korea

- Brazil

- Taiwan

High Growth / High Margin New Lending Products

Profitable Niche



Lots of Opportunity to Grow



Organic Growth Culture



2005 Asset Growth Estimate





2005 Asset Growth Estimate





Distribution: B to B







Retailer POS 180M Dealers 70M Independent Reps 30M









Largest Global B to B Distribution



Distribution: B to C

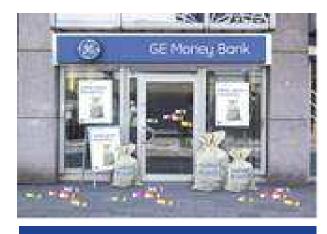


ATMs

225,000







Branches

~3,400





Distribution: B to C



ATMs

225,000



Branches

~3,400



S2S Associates

7,000



Direct Mail

200MM



Sales Reps

9,500

In Total – Originating \$16B in Volume and 3MM New Accounts Per Month

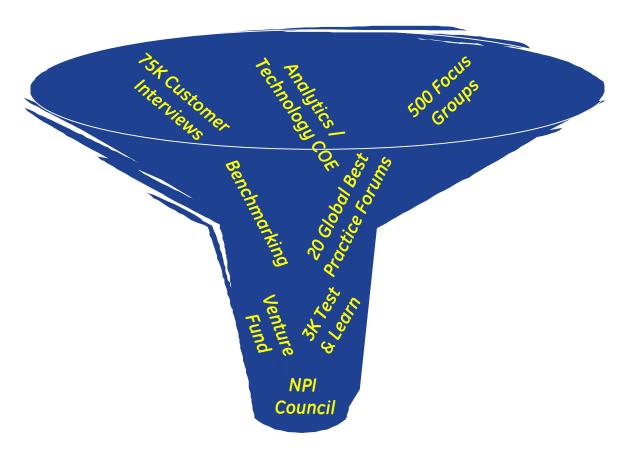


2005 Asset Growth Estimate





NPI Process



220 NPIs in '05



Imagination Breakthroughs (IB)

Better Marketing

- Cross-sell
- Auto Returns
- Branding

New Distribution

- Developing Countries
- Branches
- Un-banked

Better Value Prop

- Dual Cards
- Mortgages
- HELOC



IB: Dual Cards

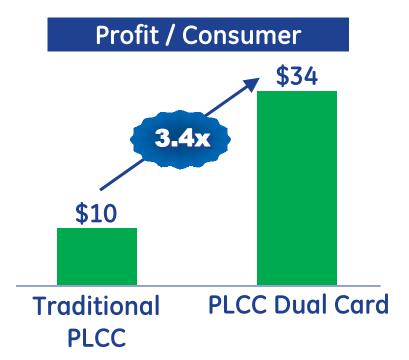


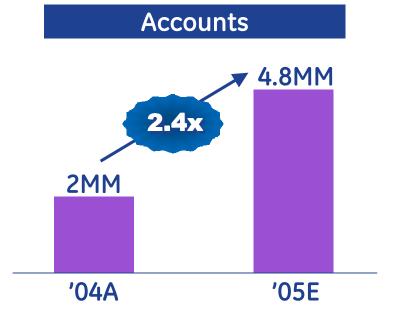








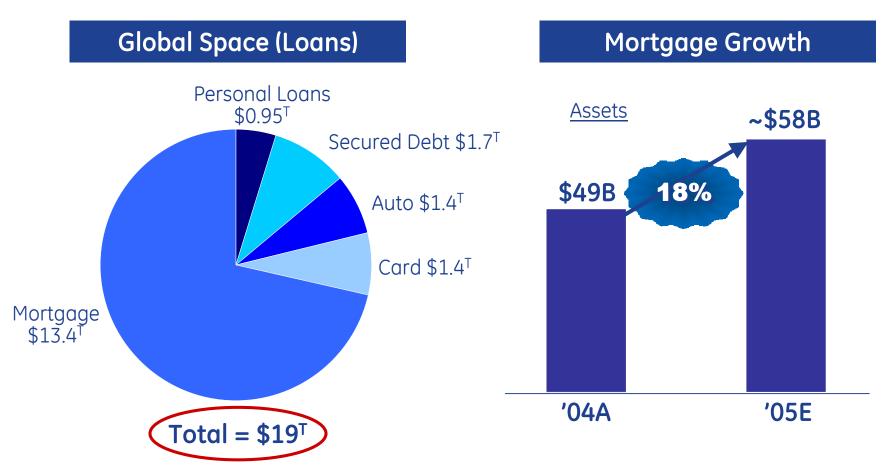




~\$5.5B Assets By December '05



IB: Mortgage Growth

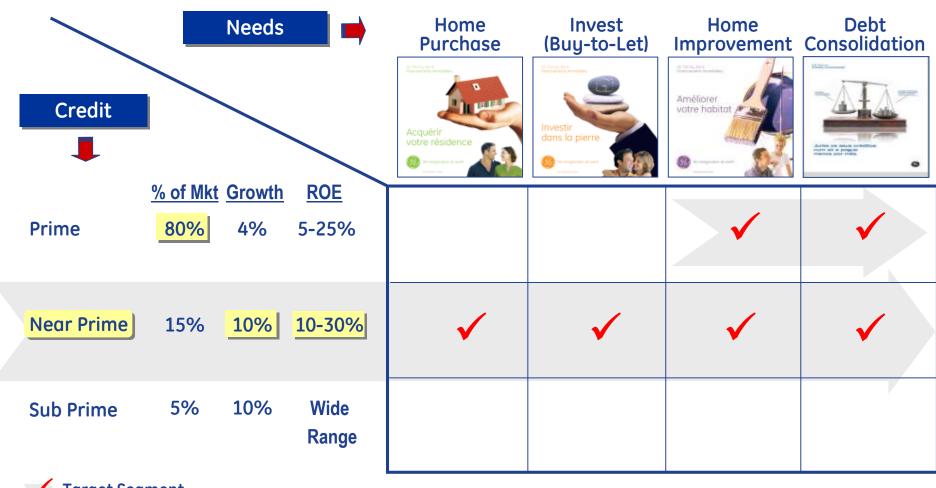


Source: Morgan Stanley and McKinsey Research

~25% ROE in 2005



Mortgage Customer Segments



✓ Target Segment

Focused Specialty Distribution Business Model

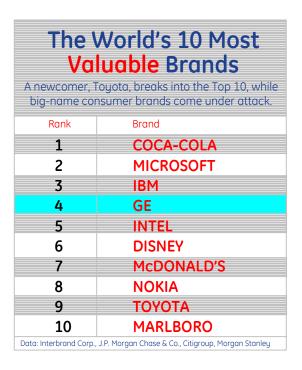


IB: Branding

- Leverage Huge GE Brand Awareness
- Launched <u>GE Money</u> In 28 Countries
- Investing In Advertising
- B to C Volume Growing (30%+)









GE Money In 34 Countries By Year-end



Advertising Video One





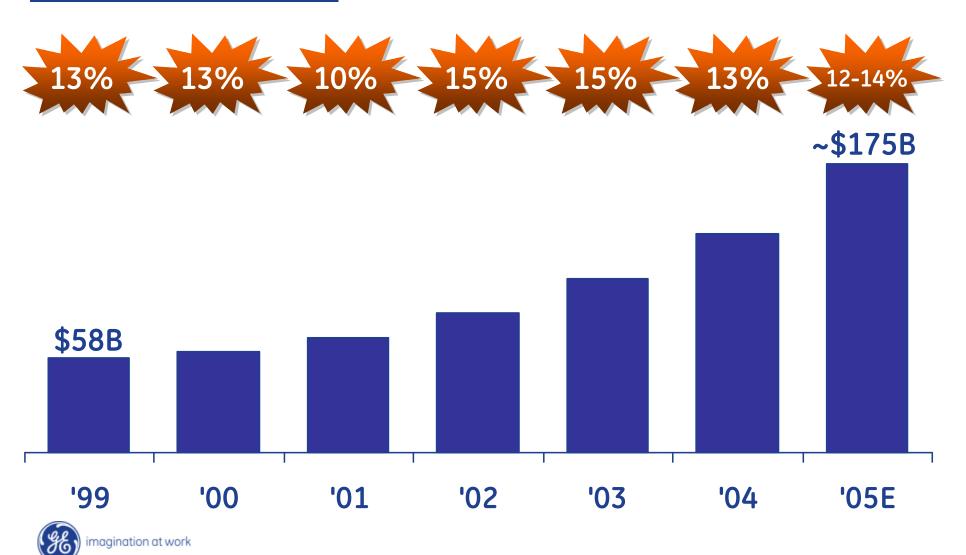
Advertising Video Two





Sustainable Double-Digit Organic Growth

Organic Asset Growth





Risk Management & Controllership



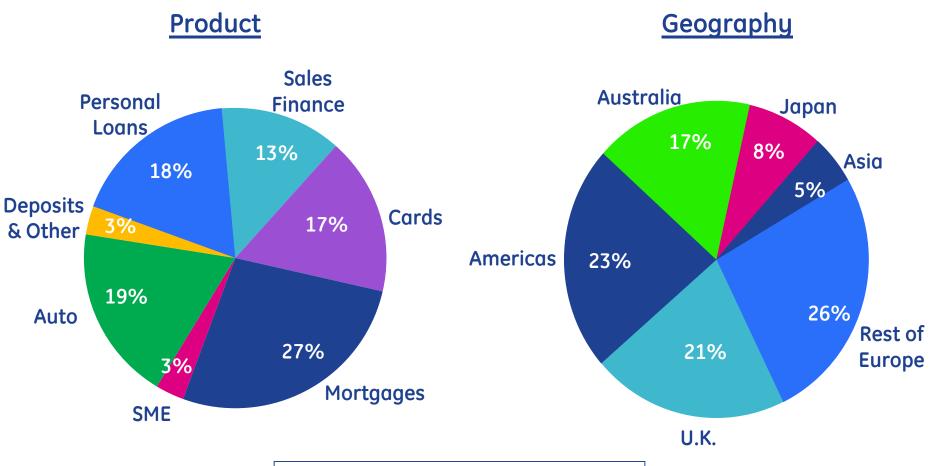
GE Money: Risk Management

- Well-diversified Portfolio....Broad Spread of Risk
- Strong Portfolio Management
- Data-driven Analytics & Tools
- 15,000 Global Risk Personnel

Long Record of Performance



Diversified Portfolio





- Avg. Bal ~\$1,000
- 118MM Customers
- Over 400K Distribution Points

Structured Risk Processes & Controls





Client / Customer Underwriting

Risk Management Tools

✓ Substantial Investment in Decision Science

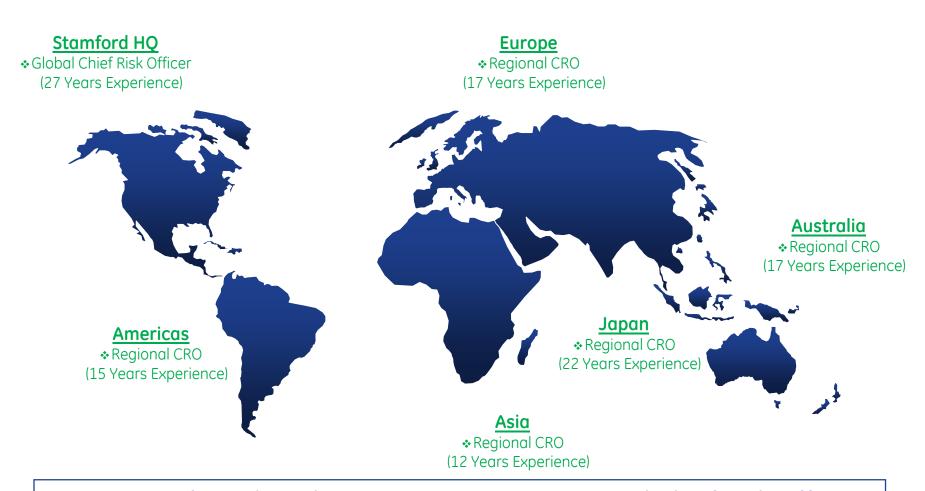
- ➤ Calibrated <u>Customer Scoring</u> Across 47 Countries
- Fraud Tools (Hunter, Falcon, Aristion, Actimize)
- Customer <u>Segmentation</u> & Line Optimization

✓ Ongoing Portfolio Management

- > Peer Reviews: Process, Talent & Best Practices
- > Portfolio Quality Reviews: Credit & Performance
- > Industry Benchmarking Globally



Strong Organization Capability

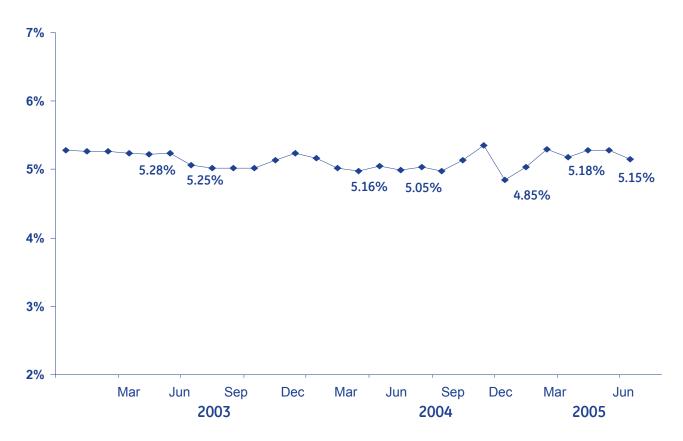


110 Years of Combined Experience Among Regional Chief Risk Officers +15,000 Functional Employees Worldwide



Global 30+ Delinquencies





Portfolio Diversification Protects Against Local Volatility



Global Mortgage Portfolio

30+ Delinquency



Controlled Risk

- ✓ Avg LTV at Origination 74%
- ✓ Indexed LTV 64%
- ✓ Avg Debt To Income 32%

Conservative Product Design

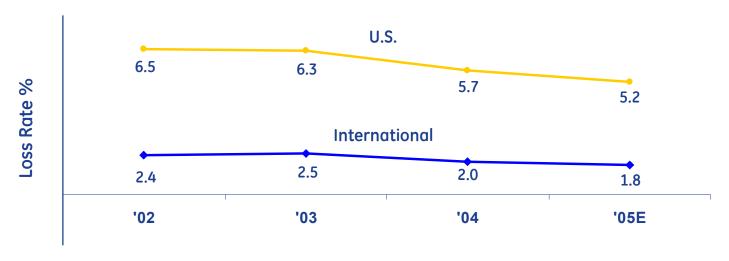
- √ Rigorous Appraisal Process
- ✓ Credit Enhancement >80%Loan to Value (LTV)
- √ No Negative Amortization
- ✓ Predominately Floating Rate

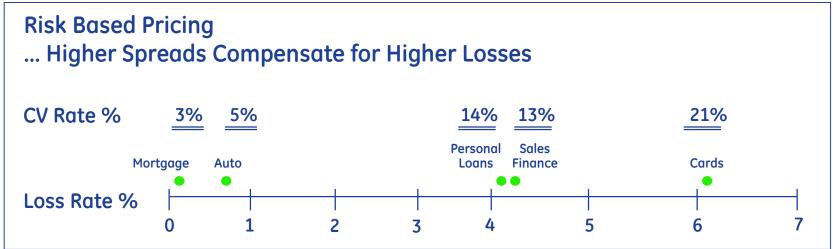




Loss Rate Flat & Consistent With Expectations

GE Consumer Finance Loss Trends





Loss Trends Improving in U.S., Stable Outside of U.S.



Compliance Management



Over 500 Legal, Compliance & Audit Personnel



Compliance Focus Areas

- 1. Responsible Lending
- 2. Data Security
- 3. AML Routines & Controls
- 4. Know Your Intermediary
- 5. Collections Policy

"Real Time" Compliance Prevention, Detection & Response





Responsible Lending

GOALS

TOOLS

Drive Customer Transparency

- "Schumer Box"
- Post Sale Calls
- Mystery Shopping

Treat
Customers
Fairly

- CustomerComplaintMonitoring System
- Collections Policy
- Consumer Pledge

Schumer Box

SUMMARY BOX The information contained in his table summarises key product statutes applies not intended to replace any terms and conditions			
APRon Purchage c	Typical 10.9% APR		
Othernated	Introductory Rate	Monthly Rate	Annual Rate
Purchases	0% unii 1/10/04	0.989%	10.428%
Cash Aduances	H/m	0.946%	11.352%
Balance Transfers	0% uniii 1/10/04	0.98%	10.422%
Interect tree period	Maximum 96 days for purchases if you pay your balance in full and on line. There is no interest free period on cash aduances. The rest free period on balance transfers only applies to the introductory period.		
Interect charging Intermation	The periods over which interestiate charged are as follows:		
		From.	TIUIL
	Purchases Cash withdrawals Balance kansters Credit Card Cheques	transaction date transaction date date debited to your account date debited to your account	
	"Hyou pay he balance in full, he interest charge for he period from the prodous statement to the date of full repayment will be debited the following month.		
Allocation of payments	We will apply payments we receive to your account in the following order: 1. Oash of thirdward ties: 2. Outs brading interes! 3. Transferred bladraces: 4. Purchases: 5. Experiences: 6. Experiences: 6. Experiences: 6. Experiences: 6. Experiences: 6. Experiences: 6. Experiences: 7. Ex		
Minimum repayment	Greater of 2.25% of outstanding balance or ES each month.		
Amounto foredit	Minimum creditionitor E250, maximum creditionits ubject to status.		
Ad vance payments	None.		
Fee G	No annual rite.		
Charges	Cash withdrawais - 2% with a minimum of EZ.00.		
	Copies of statements - 🖾 🕮		
	Our rseas transactions - 2,65% (Including purchase officelign currency and trauellers' chaques).		
De taul toharge c	Lale payment rice - E20		
	Ouer credition if the - EZO		
	Administration the forreturned chaques or direct debits - E10.00		

Consumer Pledge



Responsible Lending: Our Commitment to Customers



Risk / Controllership Summary

- Controlled Growth in Emerging Markets
- Portfolio Diversification Key
- Investing in Decision Sciences
- Driving Global Risk Bench Strength
- Unrelenting Focus on Responsible Lending & Compliance



Maive Scully Chief Financial Officer

Strong Financial
Performance /
Driving Productivity

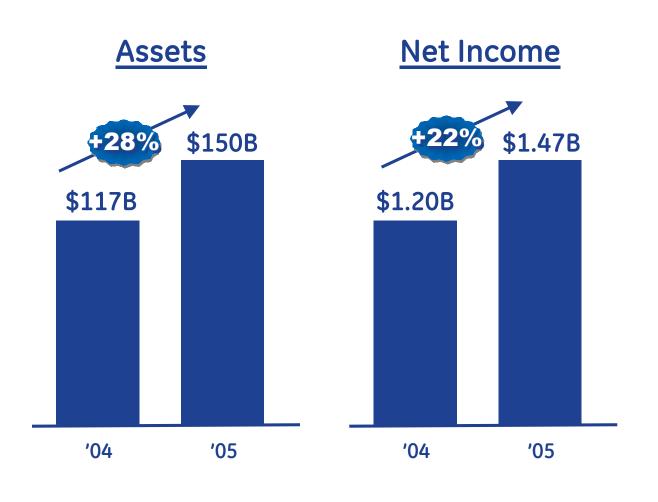


1H'05 Key Highlights

- + Strong Profit Growth Across All Regions
- + 13% First Half Organic Asset Growth
 - Slower Growth in U.K. / Euro Zone
 - Stronger Growth in Americas, Eastern Europe & France
- + Asset Quality Stable to Improving
- + Acquisitions Performing Well
- + Gaining Momentum in Dual Card and Mortgage



1H '05 Financial Performance



Every Region Contributing

Europe

- Assets +9%
- -NI + 13%

Americas

- Assets +30%
- -NI + 32%

Australia

- Assets Over 100%
- -NI + 33%

Asia

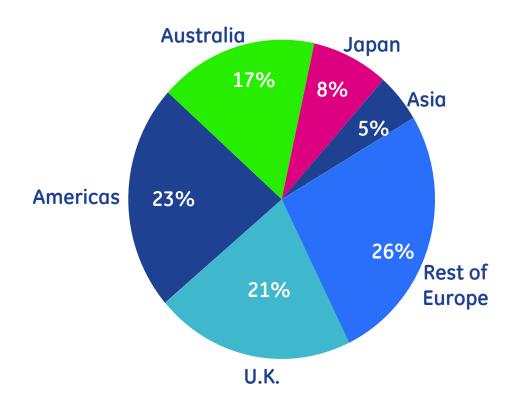
- Assets +14%
- -NI + 26%

Terrific 1H Performance



Funding And Capital Allocation

Consumer Assets



Global Treasury Operations

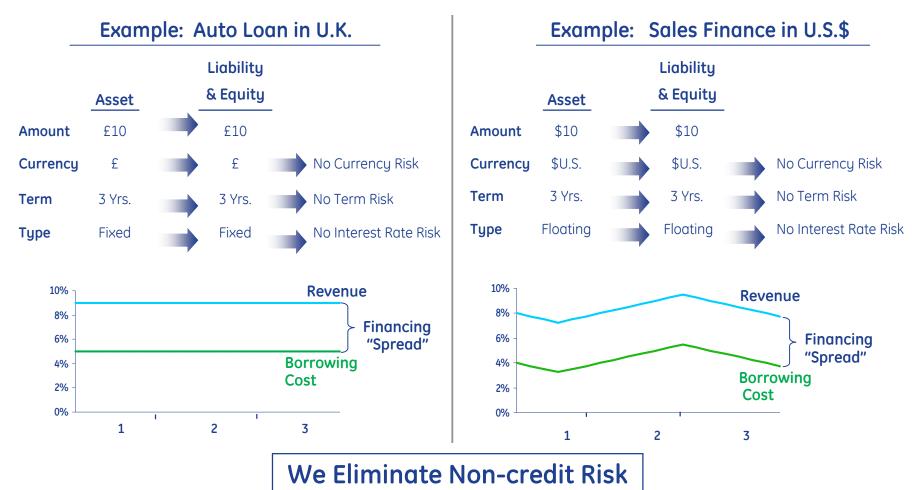
- Matched Funding eliminate all but credit risk
 - Currency (18 currencies in '04)
 - Term/Duration
 - Rate (Fixed vs. Float)
- Centralized
 - No speculative trading
 - Not profit center
 - No trading for own account

Conservative Funding Process



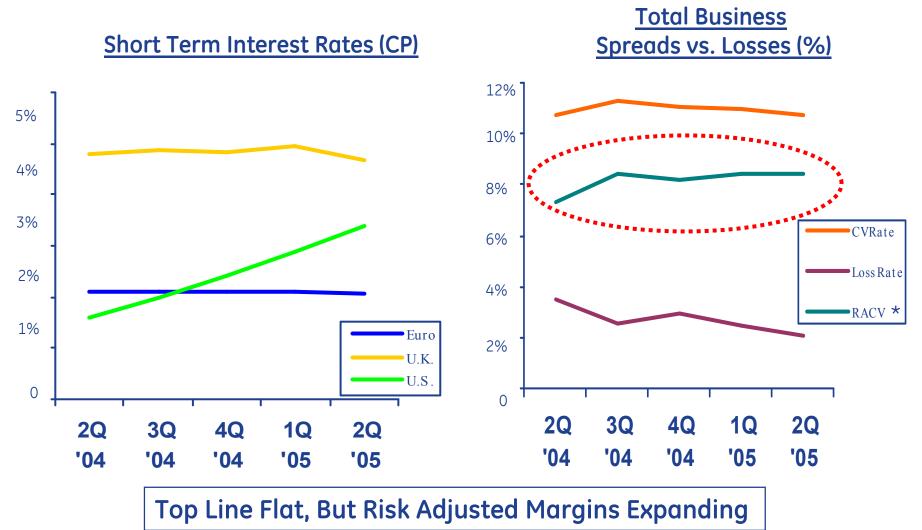
Match Funding

Global funding, matched for rate, term, currency



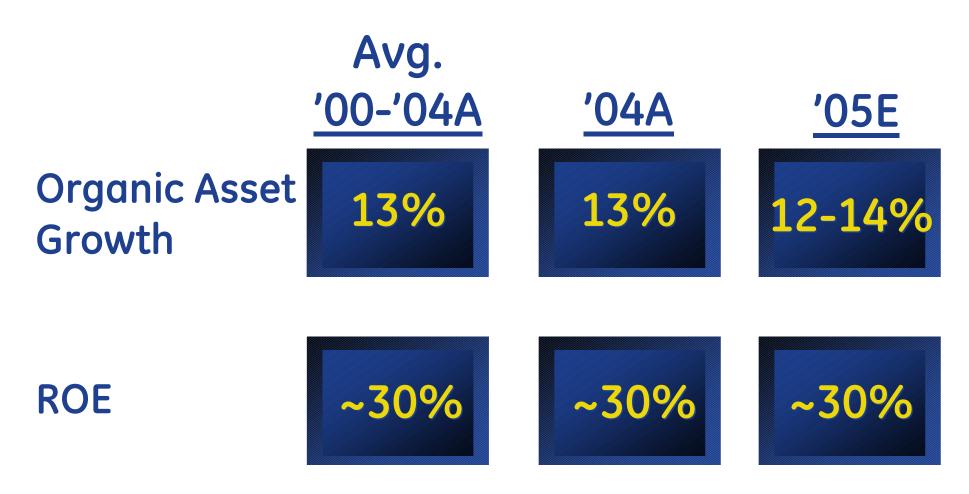


Product and Geographic Diversity Drives Expanding Margins





Creating Shareholder Value



Double Digit Organic Asset Growth And 30% ROE 5 Years Running

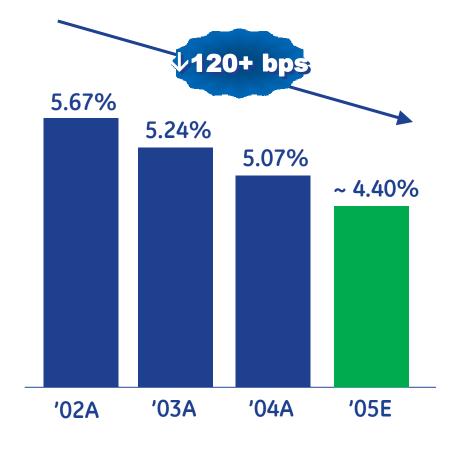


Productivity To Enable Growth



Productivity

Expenses To Assets %



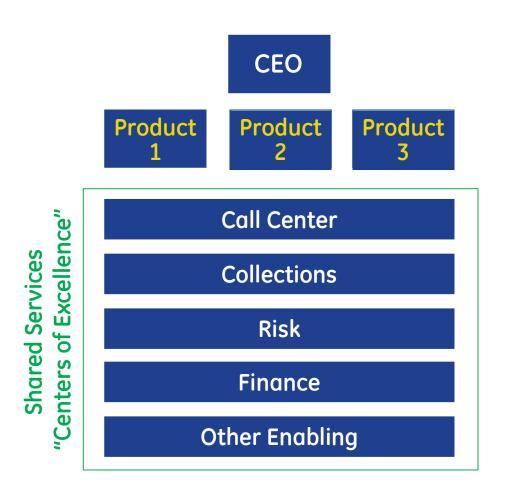
Efficiency Drivers

- "Smart P&Ls"
- IT Standardization
- Rooftop Consolidation
- Low Cost Countries

Sustained Productivity Program Delivering Results



In-Country "Smart P&Ls"



- Product Leaders as
 Growth Zealots
- Shared Services "Centers of Excellence"
- **Big Leaders** with Functional Expertise

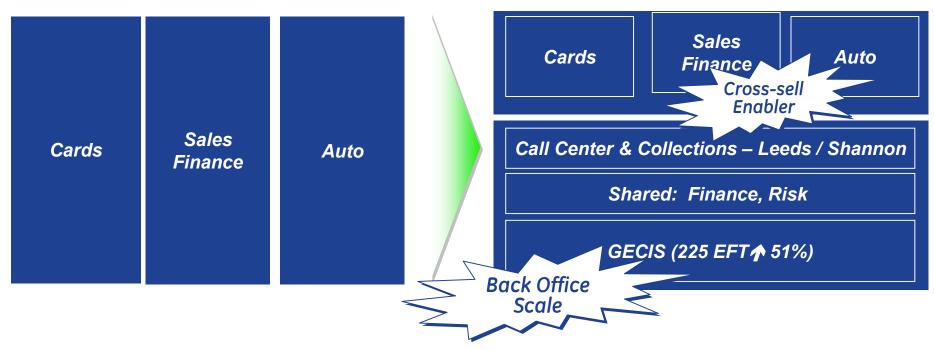
Efficient, Growth Oriented "Smart P&Ls"



Example "Smart P&Ls" – U.K.

Old Structure - Stand Alone

New Structure - "Smart P&L"



- \$6MM Annual Cost Saving (3 Rooftops/64 Enabling staff)
- Organic Growth Enabler '04 Assets +13%

Cost Out + Cross-sell Enabled Growth



Rooftops



Facilities

- 227 HQ/Back Office Facilities
- 17% Reduction Since 2003

Facilities Cost per Employee



\$10MM+ Annual Benefit



Finance Organization

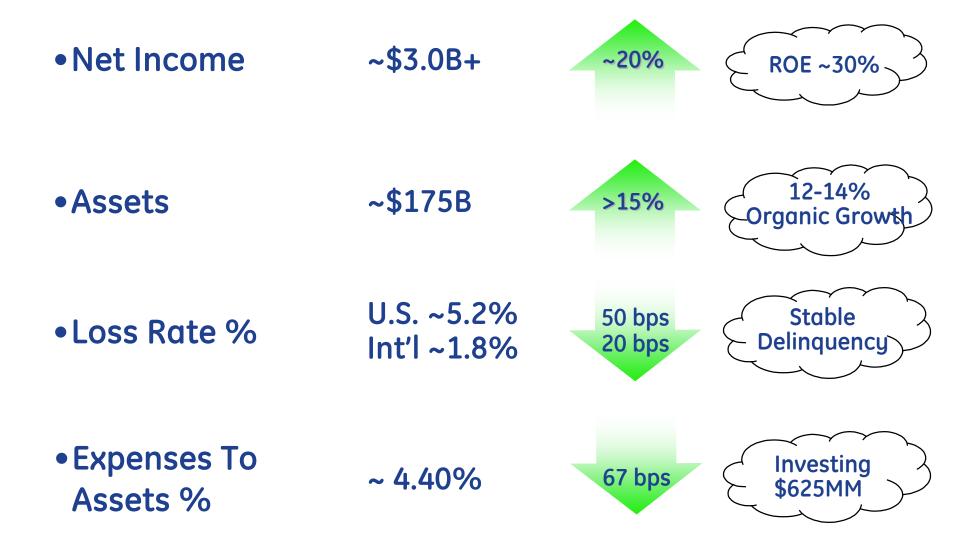
Global CFO 29 Yrs Experience

- ✓ 2,000+ Employees across 4 Poles
- ✓ Pole CFO's Experienced Leaders with 18 Years Average Experience; CFO in Every Country
- ✓ Experienced Finance Leaders Avg. 10+ yrs GE Experience. Local Expertise and Language at Country Level
- ✓ Broad Technical and Operational Controllership Organization -870 Personnel, 158 Internal Auditors, 33 Corp. Audit Staff Hires
- Driving Common Processes and Systems
- ✓ Integrated Into Business Operating Rhythm

Strong Organization Experience and Capability



2005 Outlook

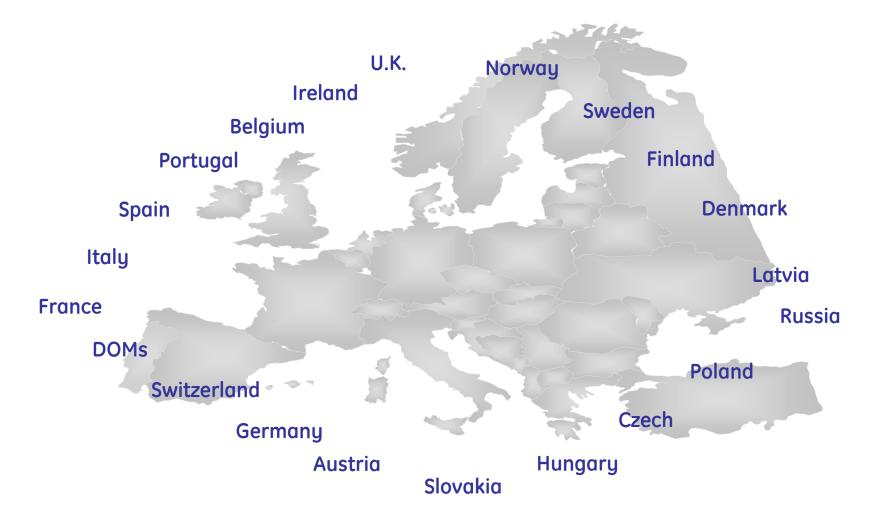








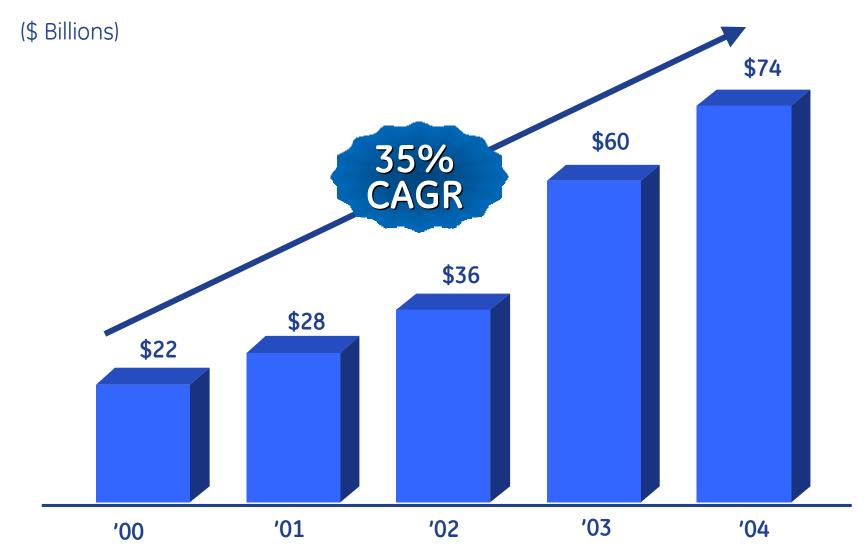
Europe: Country Coverage



21 Countries... 2004 Assets \$74B, Net Income \$1,159MM

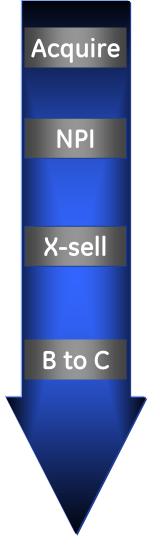


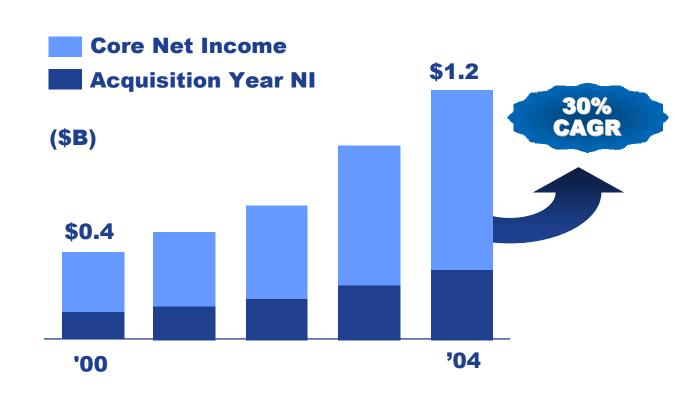
Europe: Asset Growth





Repeatable Growth Process...





20 Acquisitions Over Past 5 Years



Distinct Regional Challenges & Opportunities

Region	Dynamics	GE Money Focus	
U.K.	- Slowing Market Growth	 Continue to Grow Share in Huge Space 	
	 Dual Card Expanding 		
France & Med	High GrowthJV Opportunities	- Grow Mortgage & Build Distribution	
Nordic	High ReturnsA/B's: Big Opportunity	- Lead Innovation & Simplification	
Germanic	Slow Market GrowthSmall PlayerLimited Exposure	- Lead with Deposits & Grow Productivity	
Central & Eastern Europe	Terrific Success / Growth to DateLand of Opportunity	e - Land GrabOrganize & Develop Retail Banking	



U.K. Presence and Opportunity

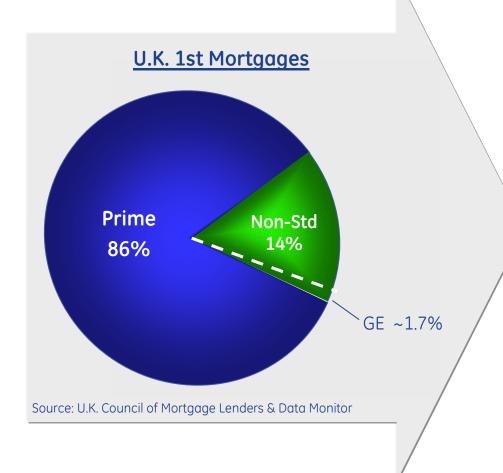






U.K. Mortgage: Expand Tiny Footprint





• Expand Direct Sales **Force**

 High Street Partnerships... **Barclays Deal**

 Cross-sell to GE Card **Customers**

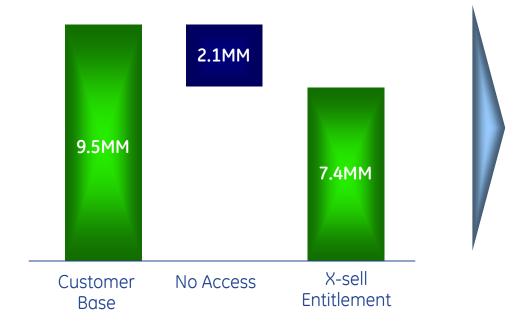
> \$3B Incremental Annual Volume By 2008



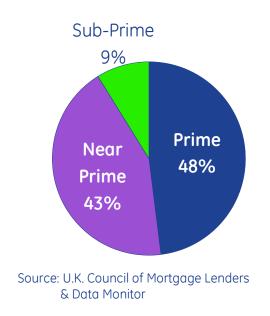
U.K. X-sell Opportunity



Significant Progress in Gaining Partner X-sell Rights...



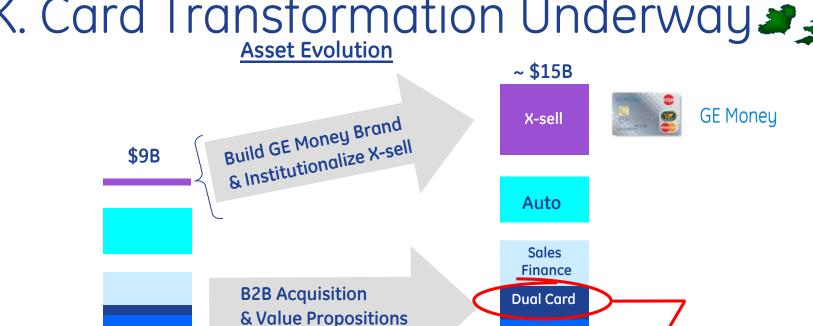
85% of Consumer Customers Are Homeowners with Attractive Profile ...



Share of Wallet Potential of \$80B Consumer Credit & \$350B Mortgages



U.K. Card Transformation Underway





- Lower Interest Rates
- Rewards For Purchases

'04A

• Cash Access

•Retail Partner Value Proposition

- Reduced Bank Card Fees
- Profit Sharing



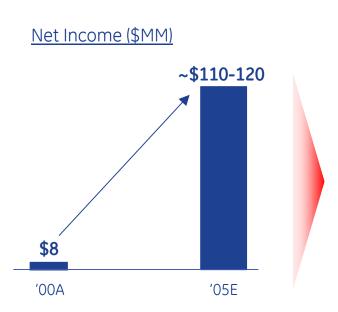
PLCC

'08F



France...A Growth Engine





Product	Customers	Current Size (€B)	CAGR '05-'08
Mortgage	Investors	~50	10%
	Non-Residents	~25	15%
	Secured Debt Con	s. ~5	20%
Consumer	Sales Finance	~4	7%
	Internet Channel	~6	35%
	Unsec. Debt Cons.	~2	30%
Auto	SME	~3	7%

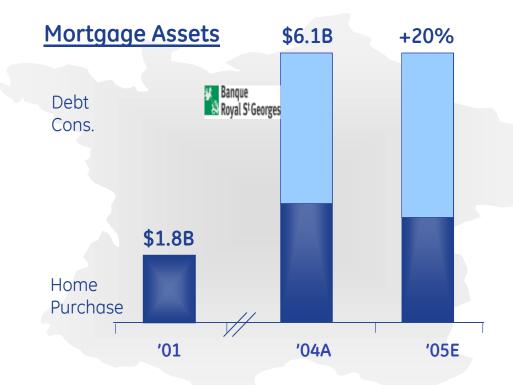
Source: Association de Societes Financieres & Bank of France

Focused on High Growth, Underserved Customers



French Mortgage Growth



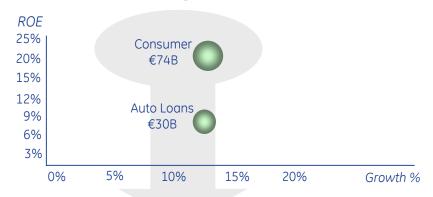


Leading Debt Consolidation Product



Strategy to Tackle Spanish Consumer





Source: Bank of Spain & ASNEF

Regional Bank JVs





Moving From #12 to #5 in Assets

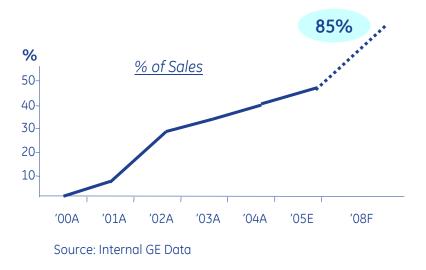
Nordic Growth Strategy



1) Automated Marketing Drives X-sell & Higher Products Per Customer...

Channel	Agreement	Penetration
Sales Finance	Automatic Card	~ 95%
Auto 😂	☐ Opt Out Box	~ 10%

2) Internet Origination Growing Rapidly

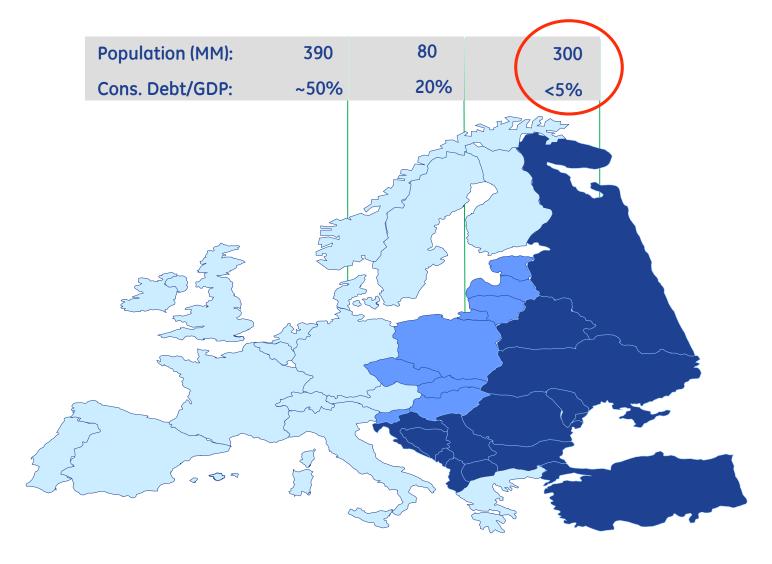


3) Up-sell Process to A/B Market...





Expansion Strategy...Move East



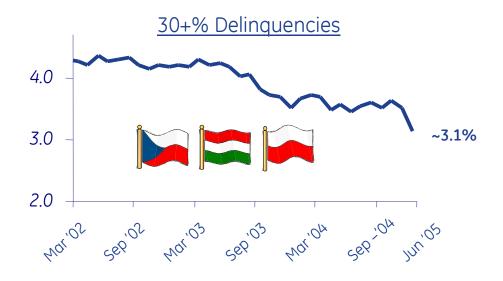


Eastern Europe

High Growth...



With Strong Risk Performance...





Broad Set of Products



	Prod	uct Road	map	
	Poland	<u>Czech</u>	<u>Hungary</u>	Russia
• Card				
• SF				
 Mortgage 				
• Auto				
• PL				
 Deposits 				
· CA				
Wealth Mgmt				
• SME				
• Insurance				
PURCHASED	O AD	DED	OPPOR	TUNITY

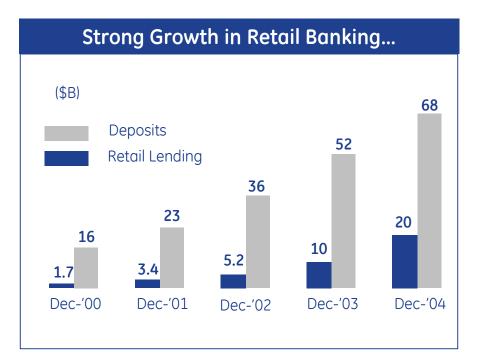


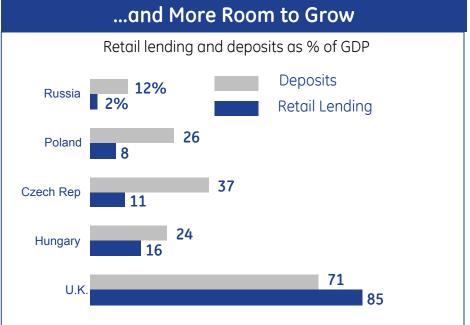




- > 143 Million People
- > Unemployment Rate 7.7%

- Average Real Wages 15-20% Per Year
- ➤ Lowest Personal Income Tax in Europe at 13%





Source: McKinsey & Central Bank



Economic Trends Support Further Growth Prospects ...

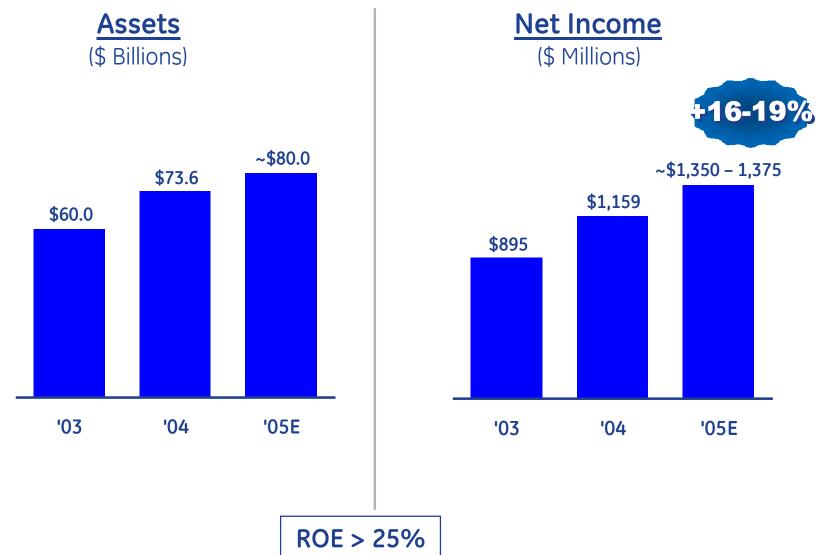


Growth Markets	'04 GDP Growth	'03 Retail Loans / GDP	'03 Retail Deposits / GDP
Russia	7.1%	3%	12%
Turkey	8.2%	4%	28%
Ukraine	12.0%	3%	Low 12%
Romania	8.1%	4%	enetration 10%
B ulgaria	5.3%	7%	20%
Serbia	6.5%	3%	8%
Croatia	3.7%	28%	42%
Euro Zone	1.0%	52%	55%

Source: Raiffeisen & Unicredito



Financials - Europe



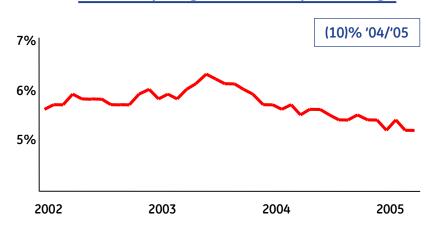


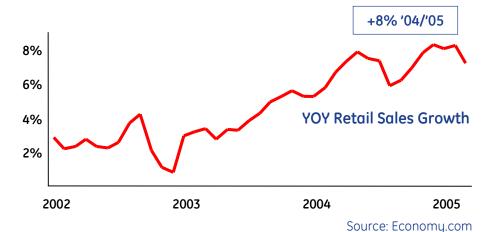


U.S. Environment

Unemployment Improving

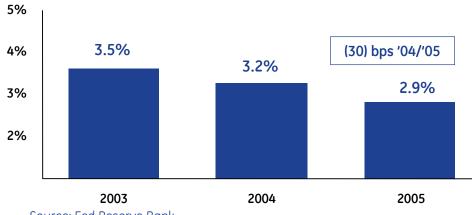
Consumers Still Spending





Source: Economy.com

Consumer Loss Rates Falling



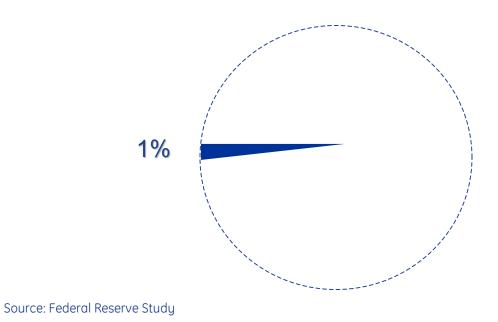
Source: Fed Reserve Bank

Environment Strong in '05



Historical Focus On Small Segment Of U.S. Consumer Finance

\$9.1 Trillion U.S. Consumer Finance

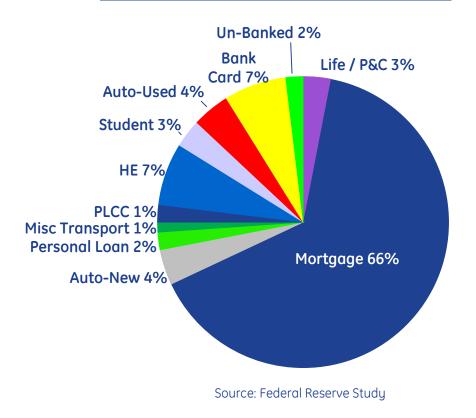


PLCC \$100 Billion



2005 U.S. Consumer Finance

\$9.1 Trillion U.S. Space



	Industry <u>Growth</u>		y GE Focus
PLCC	3%	26%	V
Bank Card	3%	33%	Dual Card
Personal Loans	s 0%	23%	V
Mortgage	12%	13%	~
Home Equity	15%	23%	V
Un-banked	20%	35%	V
Auto	8%	25%	
Life / P&C	3%	9%	
Student	10%	30%	

Huge Opportunity for Growth ... Much Broader Focus



Americas Strategy

Grow Distribution





CareCredit

- ✓ 34,000 Retail Stores
- ✓ 127,000 Dealers
- √ 11,000 Independent Reps

Add New Products



Dual Card



Personal Finance



GE Money Savings



HELOC



Debit Card

X-sell



Call Center



Direct Mail



Statements



Collections



E-capability

Transform to Multi-Product Specialty Consumer Finance Company



Cards



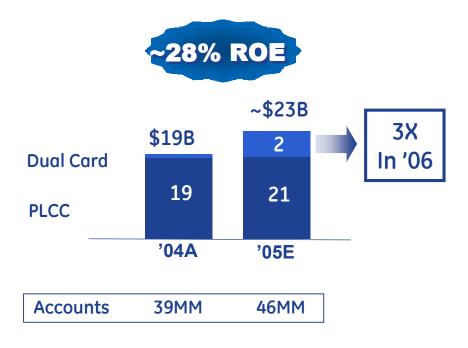








Assets



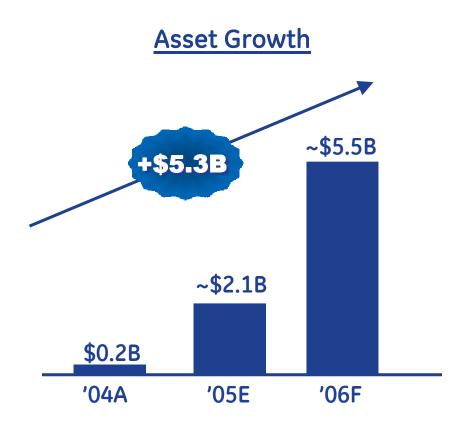
Growth Initiatives

- Expand Retail Distribution: Drive
 Penetration with Consumer Based
 Marketing and New Products
- 2. Accelerate Bank Card Transformation
- Innovate by Adding New RetailProducts: Debit Card, Secured Card ...
- 4. Drive Cross-sell

Developing A Product for Every Customer



Dual Card Roll-Out



Launch Date



(Oct '03)



(Oct '04)



(Oct '04)



(Feb '05)



(Mar '05)

Adding \$5MM Assets / Day



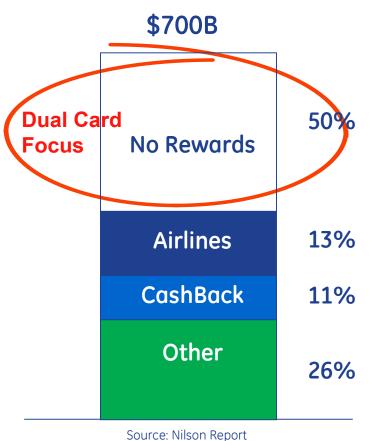
Wal-Mart Commercial





Card Rewards















Reward Plan

4 pt in-store; 1 pt out of store

2 pt in-store; 1 pt out of store

Up to 1% Cashback; Gas Discount

Up to 1% for Base Member; Up to 2% for Plus Member

2 pt in-store; 1 pt out of store

50% of Bank Cards Today Do Not Reward Cardholders for Usage



Card Enhancements

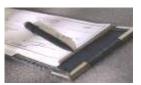
Debt Cancellation



Cash Access



ATM



Convenience Checks



Cash from Drawer

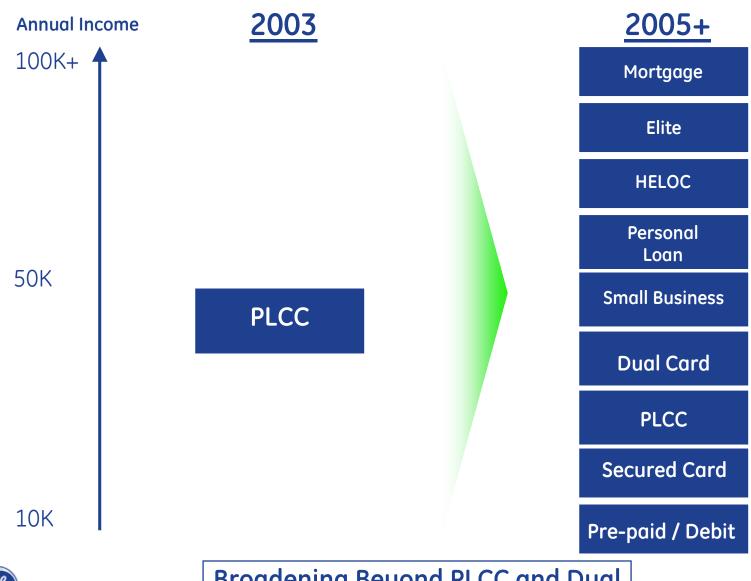
Volume





Adding Card Value to Drive Usage

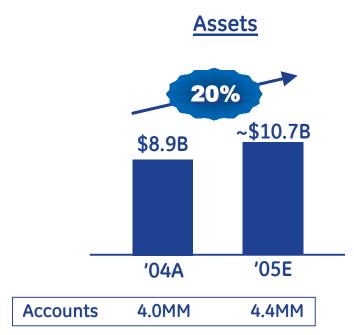
Meeting More Customers' Needs





Broadening Beyond PLCC and Dual

Retailer Sales Finance









Growth Initiatives

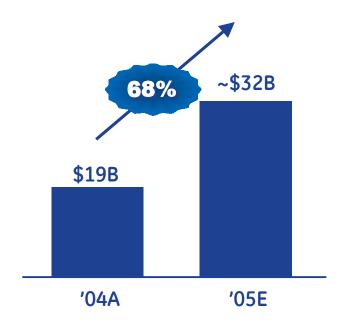
- 1. Expand Distribution
- 2. Drive Usage and Penetration
- 3. Transform From Single to Multiproduct Model
- 4. Expand into New Markets
- 5. Leverage Technology and Infrastructure to Drive Productivity

Expanding Usage and Market Offerings





Production



Growth Initiatives

- Continue Geographic Expansion
 ... 3 Hubs, 16 Sales Offices
- 2. Add New Products
- 3. Build/Buy B2C Channel

Strong Growth in Huge Space



WMC's Business Model



Strong Technology with High Service Level + Scaleable Business Model = Sustainable Competitive Advantage



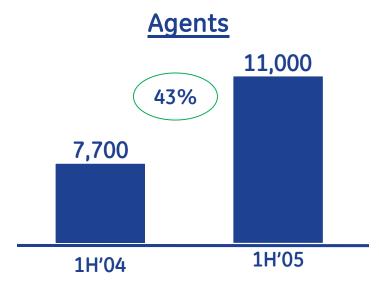
WMC Geographic Expansion





Game Plan

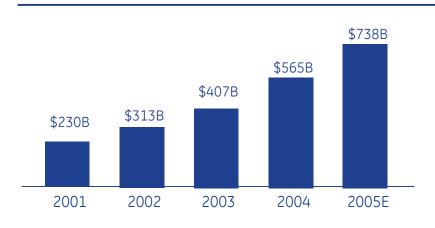
- 3 Hubs Supporting 16+ Sales Offices
- Drive Cost/Process Efficiencies
- Explore Additional Funding Sources
- Attract Top Talent





Home Equity Line of Credit





Source: SMR Research Corp.

GE Test



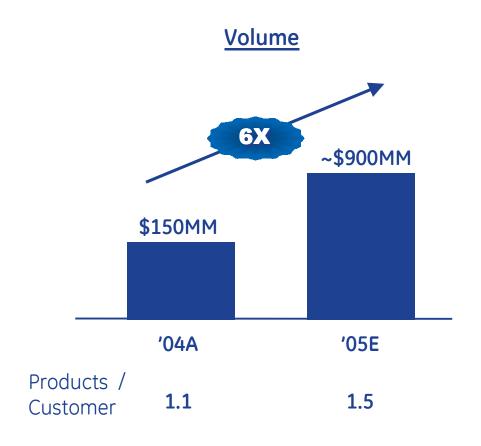
Why HELOC

- US Rollout... B2C, Cross-sell, Retailer Branded
- Industry ROE 23%
- Floating Rate Product
- Low Loss Rate Secured, Open-end Line of Credit
- Targets Customers with Strong Credit and Available Equity in House (Typically Second Lien)

Huge Opportunity ... GE Roll-out in 3Q



Cross-sell



Cross-sell Process Flow

Database

Marketing

(Modeled Names)

Trigger Events

- ✓ Risk Change
- ✓ Utilization
- ✓ Usage Behavior
- ✓ Late Pay

Customers Flagged

Warm Lead Channels



Collections



Internet



Customer Svc



Declines



Statements/DM

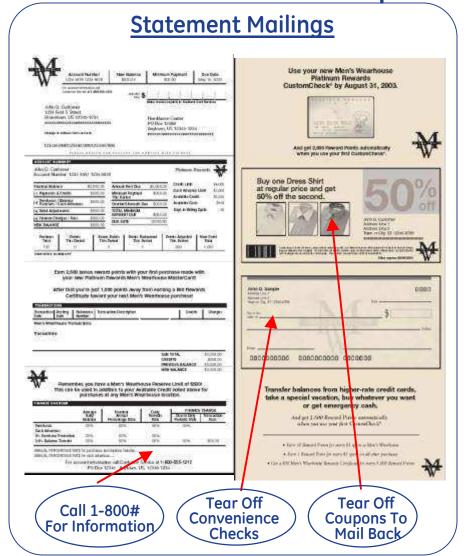


"At Risk"
Homeowner Calls



Cross-sell Driving Asset And Income Growth

Cross-sell Examples

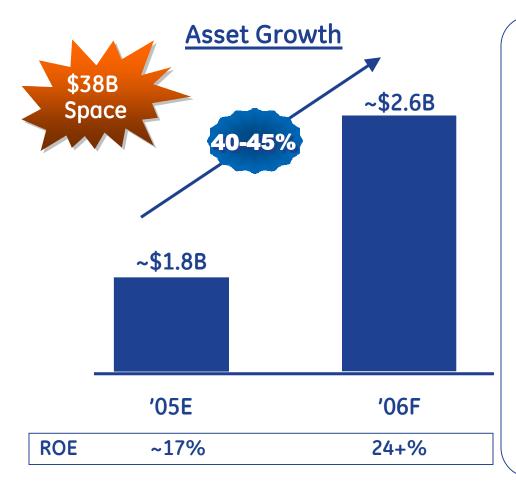






Offering a 2nd Product @ Every Touchpoint

Mexico



Game Plan

Retail

- Penetrate Wal-Mart & Gigante
- Expand Distribution
- X-sell

Branches

- Grow Distribution... 400 Branches by '08
- Launch New Products ... X-sell

Mortgage

- Expand Builder Partnerships
- Develop Product/Program Rollout X-border

Auto

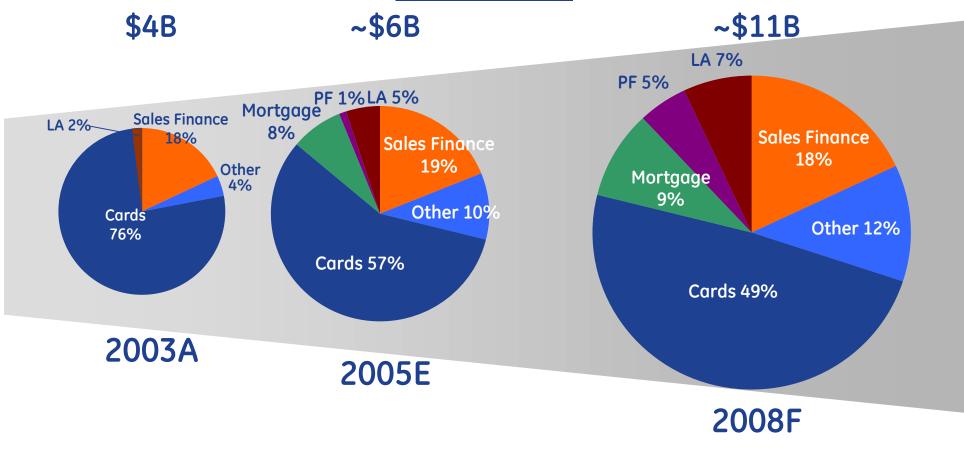
Expand Distribution

Strong Double Digit Growth in Fast Growing Market



Americas Transformation



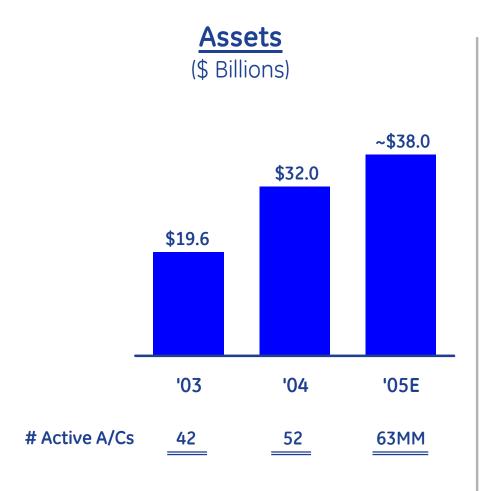




Multi-Products

Multi-Product At Retail And B2C

Financials - Americas





* Ex THD, Ex Securitization



~30% ROE



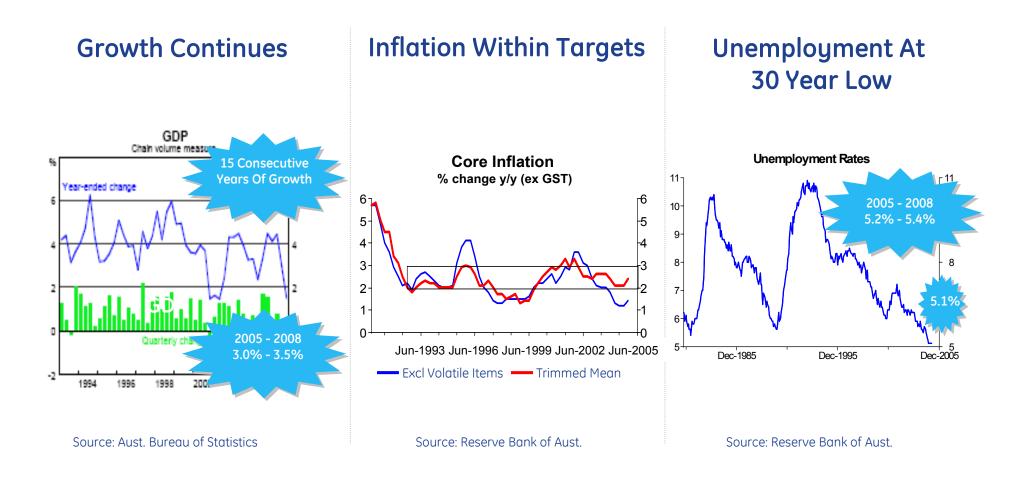


Australia & New Zealand





Australian Economy Is Well Managed, Stable





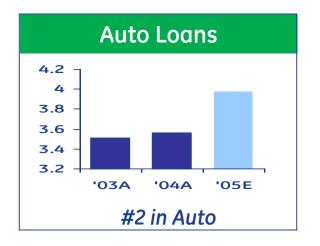
Growing Small To Big

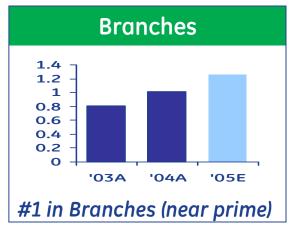
2005E **1995** Let's talk loans Debt Cards Consolidation GE Money **Private Label Credit Card Only** Auto **Sales Finance** Personal **Mortgages** Loans ~\$0.7B Assets ~\$29B Assets ~\$330-350MM Net Income \$5MM Net Income

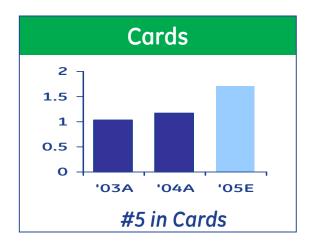


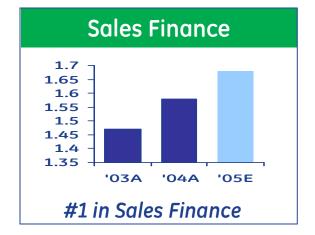
GE Money Well Positioned in Australia

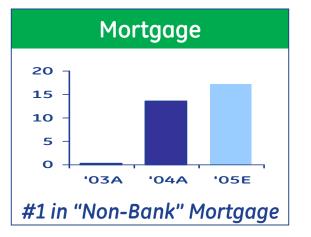
Assets (\$B)













Average Annual Growth Rate 61% Since 2000

Grow The Coles Myer Dual Card





Leveraging CML
Distribution

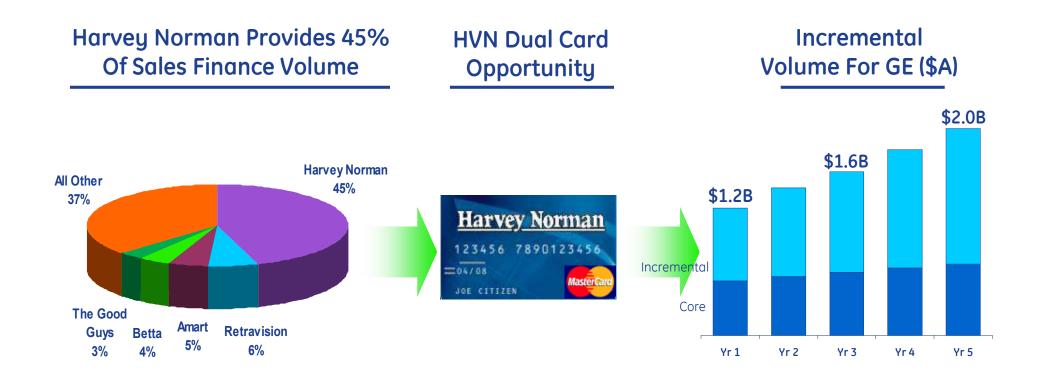
1,500 Stores



\$2.5B Total Volume In 2005



Convert Sales Finance to Dual Card



Increased Functionality Doubles Volume



AFIG Acquisition (Wizard)







~\$14B Assets

~\$6B Annual Volume

250 Branches

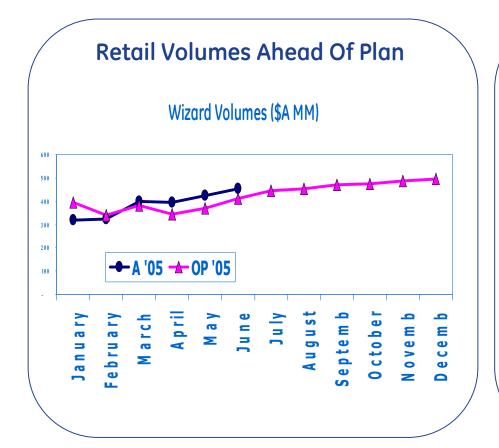
77% Name Recognition

Franchise Model... Variable Cost Structure

Low Risk Market Entry



Wizard Off To A Good Start

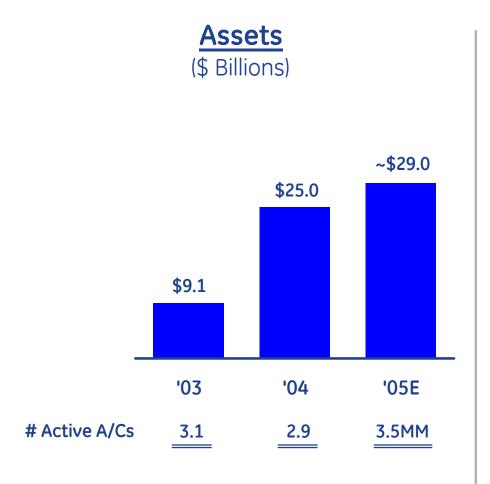


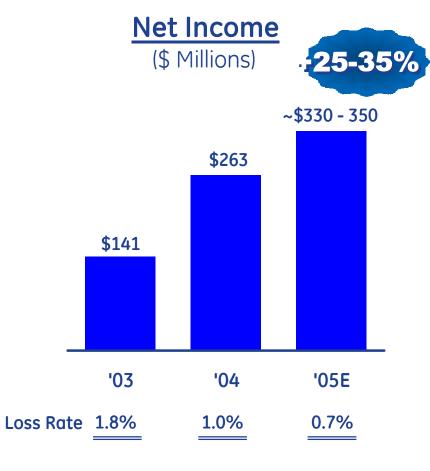


~20% ROE



Financials - Australia

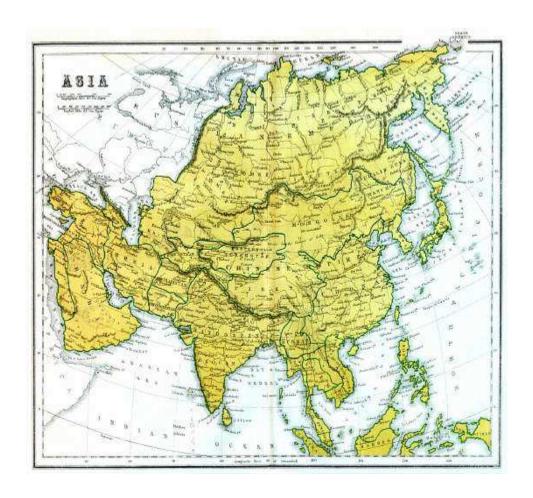






30+% ROE

Asia

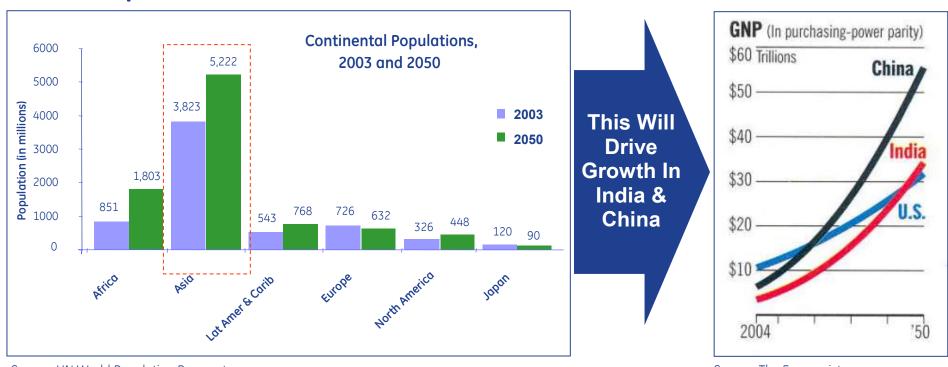






Demographic Shift

Population Growth Is In Asia



Source: UN World Population Prospects

Source: The Economist

...Asia Offers Strong Future Growth – Driven by Demographics India & China Could Exceed U.S. In GNP By 2050



GE Money Asia: Today

Expand	Grow	Enter
Japan	Indonesia	Philippines
Korea	India	Vietnam
Thailand	Taiwan	Malaysia
	Singapore	China

Avg '05 Net ~\$225MM Per Country Avg '05 Net ~\$6MM Per Country

Key Focus Area For Future Investment



Japan Environment

Real GDP Growth

<u>'02A</u> <u>'03A</u> <u>'04A</u> <u>'05E</u> +0.7% +2.1% +1.9% +2.2%

Private Consumption

Employee Compensation (%YOY)

<u>'02A</u> <u>'03A</u> <u>'04A</u> <u>'05E</u> -2.2% -1.0% 0.0% +2.1%

Unemployment Data

<u>'02A</u> <u>'03A</u> <u>'04A</u> <u>'05E</u> 5.4% 5.1% 4.6% 4.2%

Source: Japan Economic Quarterly

Economy Continues Recovery

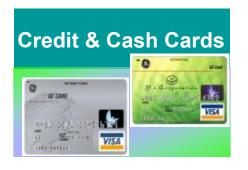


Japan Business Overview





LAKE









Low Growth with High ROE %

Japan Risk Management





Loss Rate



Delinquencies Are Stable ... Losses Trending Down



Korea.....Hyundai Capital JV

Growth Strategy



Maintain Leadership





 Introduce Debt Consolidation & Mortgage



Restart Growth



Expand Globally



Expand "CashVill" P-loan

Two Great Companies: One Powerful Partnership



Thailand: A Growth Engine

Well Positioned











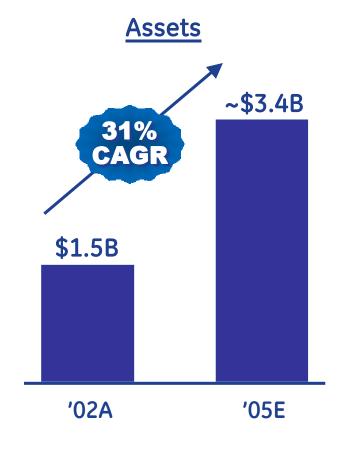








Strong Organic Growth



Continued Growth



India: Three Products Today



Sales Finance



Cards



Personal Loans

Assets ~\$1.2B \$0.4B

'05E

Rapidly Growing Middle Class

Growth Initiatives

- Consumer Finance Branches –
 (Over 600 by '08)
- Build Mortgage
- Opportunistically Enter Deposit Taking

Land of Opportunity



'02A

China

Leverage GE Position: Execute JVs and Partnerships Now







Big Potential ... Cautious Entry



New Markets

1 2 3

Vietnam Malaysia Philippines

Market Size \$1.5B \$136B \$45B

Opportunistically Evaluating Entry Vehicles

Asian Banker

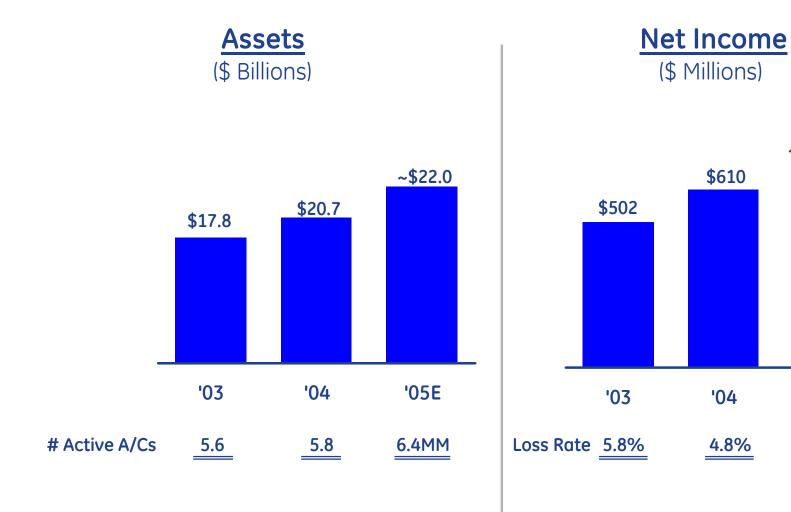
State Bank of Vietnam



Source:

Asian Banker

Financials - Asia





30+% ROE

~\$670 - 680

'05E

3.9%





First Half Performance

Organic Growth

Net Income

ROE

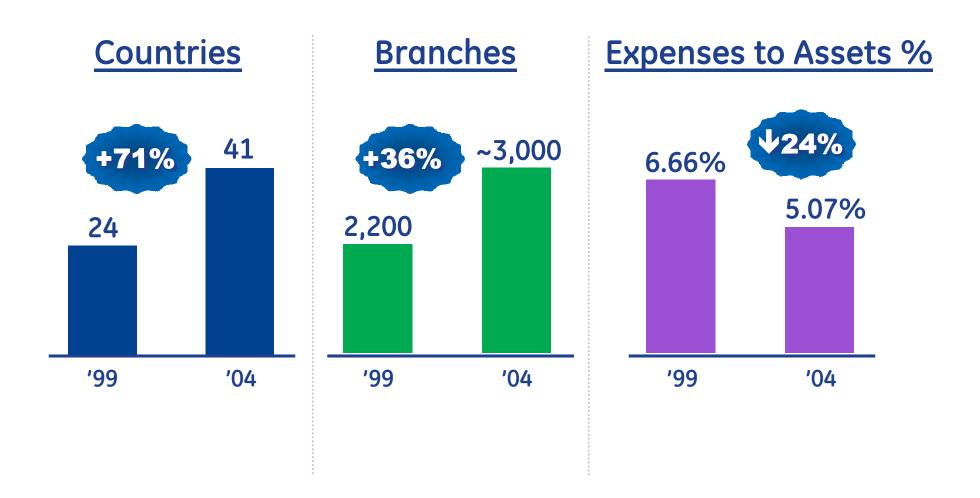






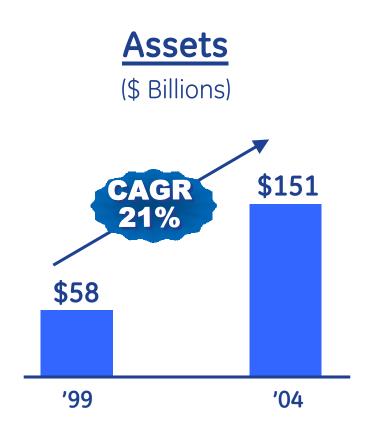


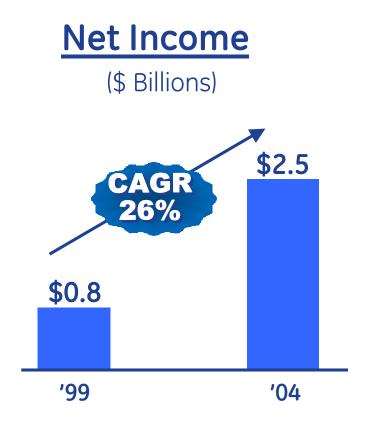
Five Year Results





Five Year Performance

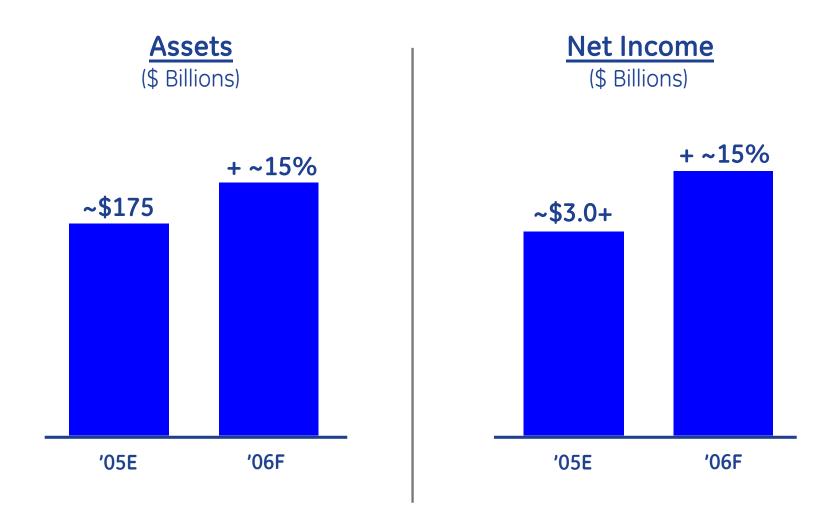






ROE 30+%

2006 Outlook



Continued Double Digit Growth Expected



Summary

- Tiny Market Share in a huge and growing (\$19T) Market
- Organic Growth Culture with a Strong Global Infrastructure
- Simplification and Standardization Driving Productivity
- State of the Art Risk Management Diversified Portfolio
- Strong <u>Compliance</u> Culture
- <u>Proven</u> Formula for Success ... <u>Core Acquisitions and Organic Growth</u>

A Strong, Growing Diversified Specialty Consumer Financial Services Company



imagination at work

