GE's Growth in Emerging Markets Middle East & Africa

Nabil Habayeb President & CEO, GE Middle East & Africa June 28, 2005



The region.... MEA

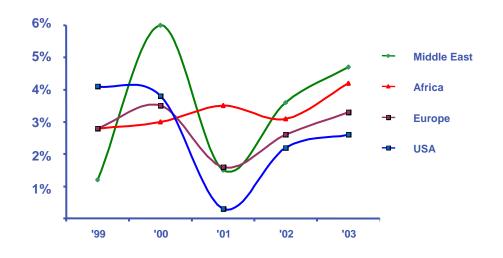


Population

- Population 1020MM.... 2.2% growth
- > 50% of population below 24 years

GDP Trends

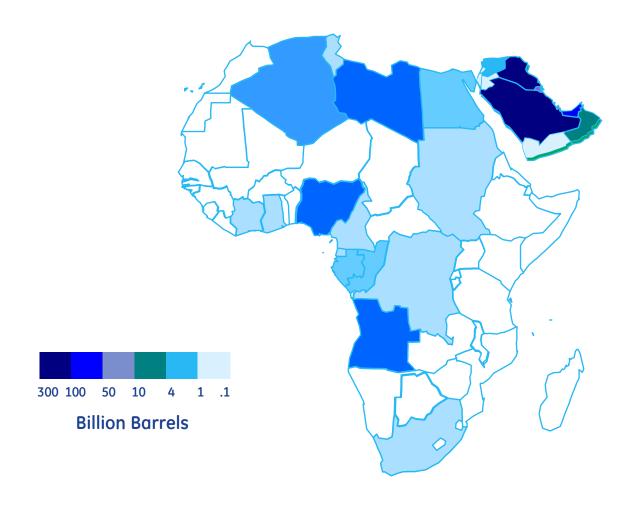
- 75 countries... 1.3Tr+ 2004 GDP
- GDP growth rate above 4.5%

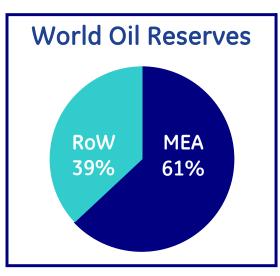




MEA Growth Drivers:

Energy Resources – Proven Oil Reserves



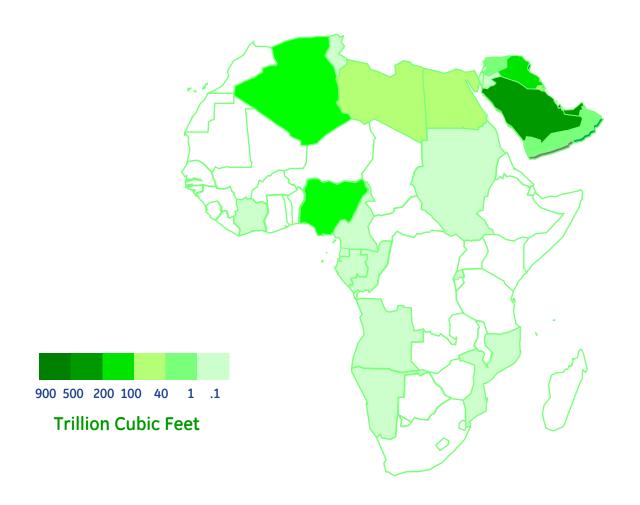


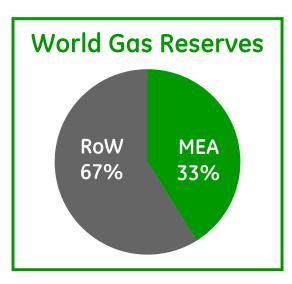
Source: BP Statistical Review of World Energy



MEA Growth Drivers:

Energy Resources – Proven Gas Reserves



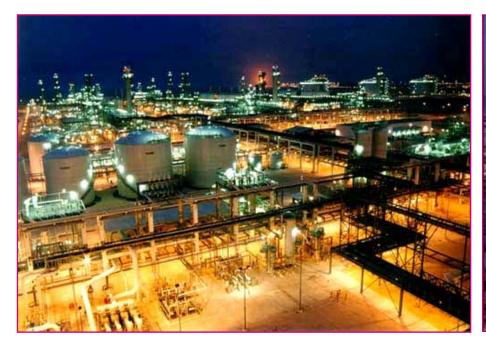


Source: BP Statistical Review of World Energy



MEA Opportunities:

Utilization of Energy Resources



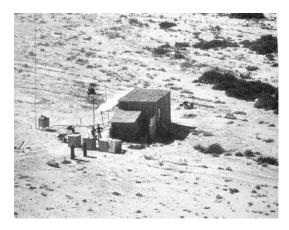


LNG Plant

Modern Refinery



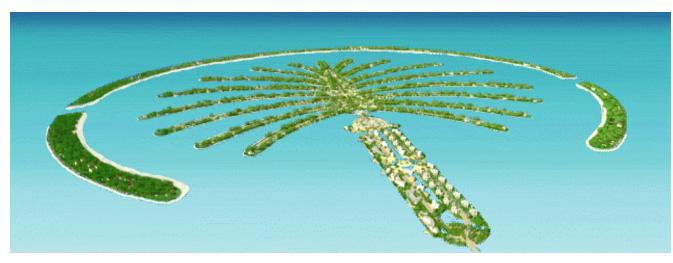
MEA Opportunities: Infrastructure Transformation in Dubai



1960s



1990s









MEA Opportunities:

Infrastructure & Social Transformation

2%+ Population Growth Rate

Health Care







Transportation







Education







Tourism



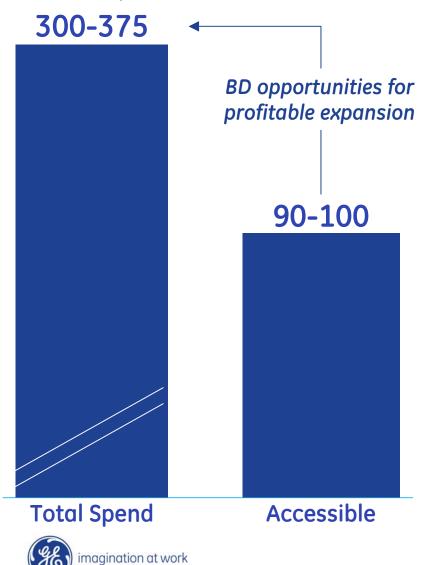






MEA Opportunities: 2005-10

(\$ Billions, cumulative)



Energy - \$50B+

- Rapidly growing power needs (>62GW)
- Gas monetization... LNG, GTL & Pipelines
- Energy delivery: regional power pools

Water - \$13B+

- Power Plants + Water Technologies
- MENA with scarce fresh water resources
- Drinking, irrigation, industrial & waste water

Transportation - \$16B+

- 400+ planes
- Saudi, Kenya Railway projects

Other - \$11B+

- Healthcare infrastructure development
- Security Systems
- Consumer & Industrial

Product

Process

People

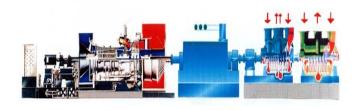


Product

New Industry Standards



Largest in the World (8MM Tons/Year)



GE 90 - 115B - Emirates

The World's Most Powerful Engine 67 Engines Order by Emirates Airlines



GE Lightspeed VCT - MEA

First genuine 64 slice system



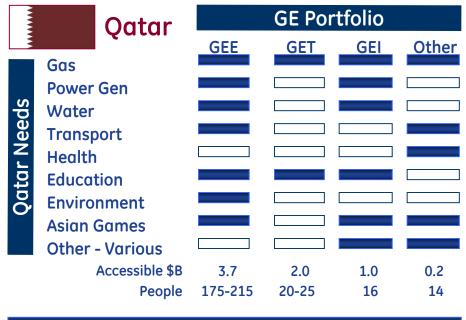


Product

New Industry Standards



"Company to Country" Solutions



Qatar Innovation Center



Product

New Industry Standards



"Company to Country" Relationships

Cross Business IB - Water Scarcity







GE Energy

GE Water

Product

New Industry Standards



"Company to Country" Relationships

Cross Business IB - Water Scarcity

Regional Financing Capabilities





Process

Strict Commercial & Operational Processes



Security of Our People

Regional Audit Staff

People



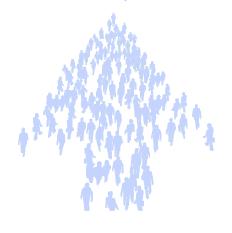
Team Focused on Growth & Uncovered Space

- Commercial Development Managers
- Cross Business Desalination Team
- Commercial Finance
- > Finance
- Legal
- > HR



People

Team Focused on Growth & Uncovered Space



Local & Diverse Talent

Building the Pipeline

- > Financial Management Program
- Experienced Commercial Leadership Program
- Region Corporate Audit Staff



People

Team Focused on Growth & Uncovered Space



Local & Diverse Talent

Building the Pipeline

Corporate Citizens in the Mid East



GE Elfun - Mid East



GEWN - Mid East

GE Embraces Its Corporate Responsibility

Project Quench

GE donates power, medical and water equipment to hospitals and clinics in Africa to reduce child mortality rates and improve delivery of healthcare

GE Partners

Assist International, Plan International, Plan Ghana

Phase I

Primarily Medical equipment and water delivery systems

Phase II

More complete water treatment solutions including RO technology and water distribution systems





Summary:

MEA..... Growing Faster Than Many Regions Around the World......

.... Driven by the Need To:

- Deliver Region's Energy Resources Globally
- Invest in Infrastructure Transformation
- Address Social Challenges

.... Uniquely Positions GE Portfolio to Deliver on

- "Country to Company" and "Customer to Company" Solutions

.... Through Partnership, Localization, and Knowledge Transfer





imagination at work