GE Aviation

Goldman Sachs

13 November 2013



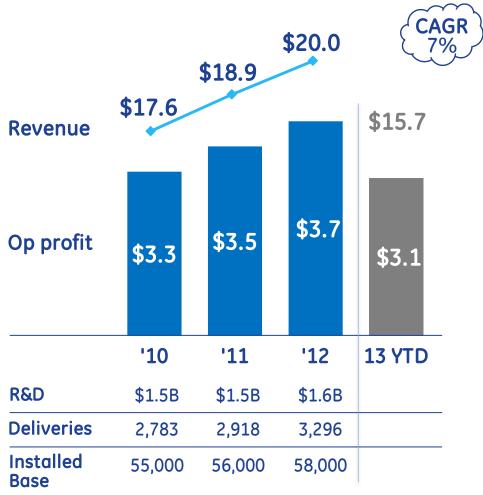
BDEING

GE Proprietary Information

This document contains "forward-looking statements" – that is, statements related to future, not past, events. In this context, forward-looking statements often address our expected future business and financial performance and financial condition, and often contain words such as "expect," "anticipate," "intend," "plan," "believe," "seek," "see," or "will." Forward-looking statements by their nature address matters that are, to different degrees, uncertain. For us, particular uncertainties that could cause our actual results to be materially different than those expressed in our forward-looking statements include: current economic and financial conditions, including volatility in interest and exchange rates, commodity and equity prices and the value of financial assets; the impact of conditions in the financial and credit markets on the availability and cost of General Electric Capital Corporation's (GECC) funding and on our ability to reduce GECC's asset levels as planned; the impact of conditions in the housing market and unemployment rates on the level of commercial and consumer credit defaults; our ability to maintain our current credit rating and the impact on our funding costs and competitive position if we do not do so; the adequacy of our cash flow and earnings and other conditions which may affect our ability to pay our quarterly dividend at the planned level; the level of demand and financial performance of the major industries we serve, including, without limitation, air and rail transportation, energy generation, network television, real estate and healthcare; the impact of regulation and regulatory, investigative and legal proceedings and legal compliance risks, including the impact of financial services regulation; strategic actions, including acquisitions and dispositions and our success in integrating acquired businesses; and numerous other matters of national, regional and global scale, including those of a political, economic, business and competitive nature. These uncertainties may cause our actual future results to be materially different than those expressed in our forward-looking statements. We do not undertake to update our forward-looking statements.



A great GE business (\$ in billions)



Strategic imperatives

- Grow installed base and services
- Lead in next-generation products
- Position supply chain for new product volume growth
- Build out digital services for customer productivity



GE Aviation portfolio ... \$20B

Commercial engines \$6.4-2)

BGA and Integrated Systems \$1.7



- Power, mechanical, electronics

Commercial engine services \$6.9-2)



Avionics and Digital Solutions **\$1.0**



Military engines and services \$4.0-2)

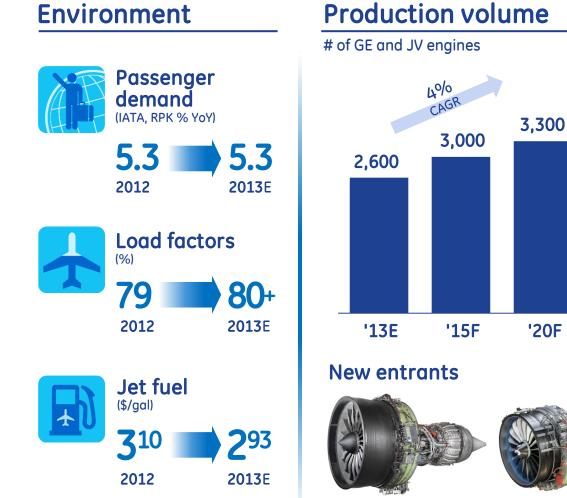


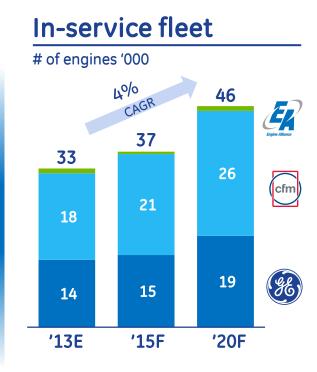


magination at work

 Based on 2012 revenue -2)Includes CFM and EA revenue, 50-50 JV -3)Estimated 2014 external revenue

Commercial equipment growth









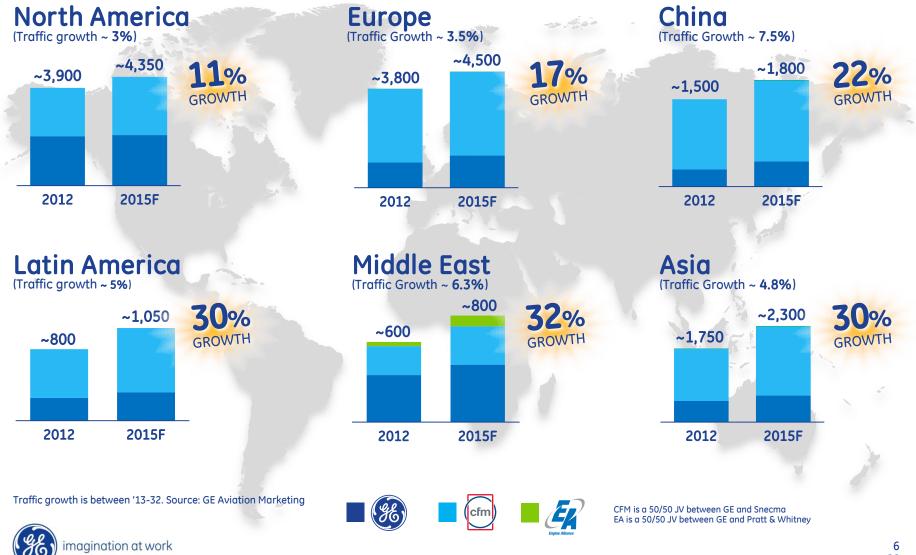
Source: IATA & GE analysis

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CFM is a 50/50 JV between GE and Snecma EA is a 50/50 JV between GE and Pratt & Whitney LEAP is a trademark of CFM International

Growing globally

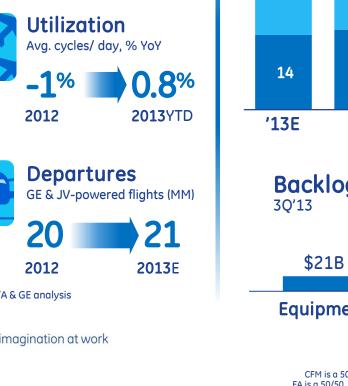
Aircraft fleet in service



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Commercial services growth



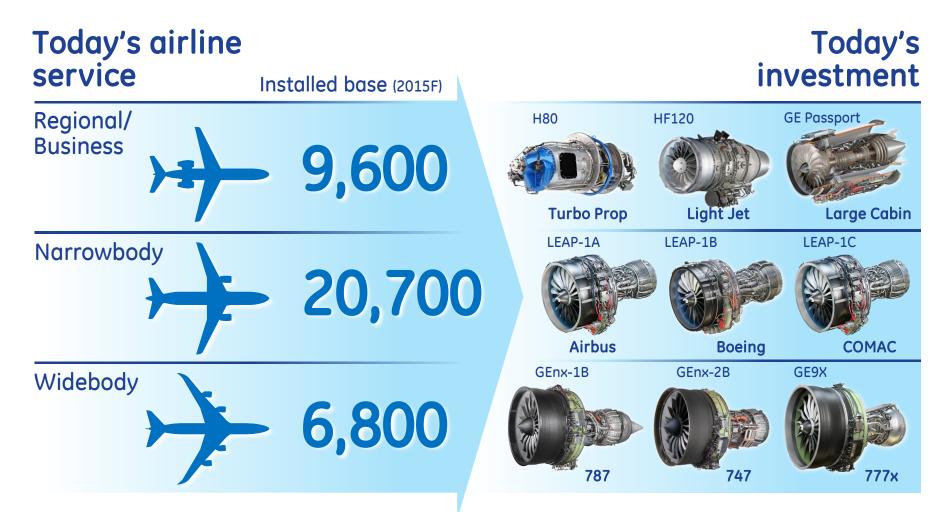




E

cfm

Commercial product positioning



~13,200 engines (backlog + wins)



CFM is a 50/50 JV between GE and Snecma EA is a 50/50 JV between GE and Pratt & Whitney HF120 is made by GE Honda, a 50/50 JV between GE and Honda Aero, Inc. LEAP is a trademark of CFM International

Building on technology investment



EXPERIENCE

Delivering technology with customer confidence

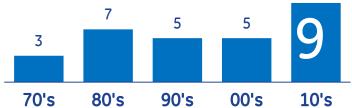
6000 E N G I N E S



Enabling ...

- Engineering productivity 10%+
- Manufacturing technology readiness
- Supply chain efficiencies

Commercial launches





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LEAP is a trademark of CFM International, a 50-50 JV between Snecma and GE Technology experience (engines/hours): CFM: ~4,000/~30MM, GE: ~2,000/~30MM Commercial launches: 19 GE, 9 CFM, and 1 EA

Compression technology advancement ... a product of eCore



11/13/201



Performance claims based on GE estimates LEAP is a trademark of CFM International, a 50-50 JV between Snecma and GE

Business and General Aviation ... a growth story

Turboprops ... lowest cost, best performance

Light jets ... expand GE Honda franchise

Mid-size jets ... everything but engines

Large cabin ... GE Passport plus Flight Efficiency Services and Power

Services ... synonymous with support

Turboprop platforms





LET L410





CAIGA Primus 150



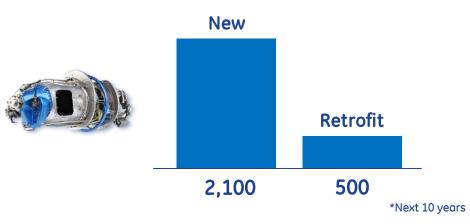
Technoavia Rysachok

Thrush 510G

AIR-TEC L410 Upgrade

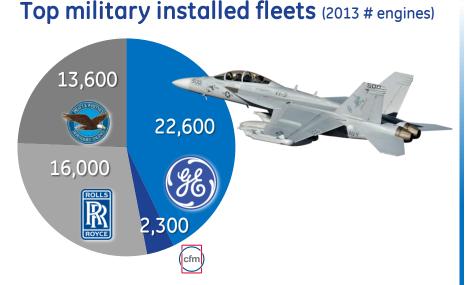
Nextant G90XT

H-Series aircraft opportunities*

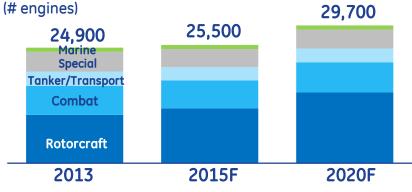




Military ... the affordable alternative



In-service fleet



GE imperatives ... diversify portfolio

- Upgrades as cost-effective alternatives
- International sales to sustain production
- Marine growth ... military and commercial
- Science and technology readiness for NextGen

Sequestration ...

Least impacted

- Army helicopters
- Navy aircraft

CFM is a 50-50 JV between GE and Snecma

RR includes JVs Turbo-Union (~800), Eurojet (~600), and RR Turbomeca (~1,800) Includes only Western-built, OEM engine manufacturers

Excludes 14,000 engines produced by other manufacturers In-service fleet: '13: GE ~22,600, CFM ~2,300; '15: GE ~23,100, CFM ~2,400; '20: GE ~27,100, CFM ~2,600

• Science and technology programs

Source: Flight Global, GE Analysis



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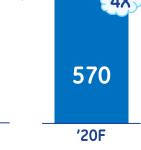
Helicopters ... diversified growth



T700 military derivative: CT7 power of choice







144

'12



Minds + Machines ... Delivering Customer Value

Creating value from data





1 KB / flight 30 parameters 3 snapshots / flight





0.5TB / flight 1,400 parameters 1 snapshot / sec



+ Austin Digital

"Let's measure and track safety & fuel procedures"

Intelligent Operations



Reducing customer operating costs and enhancing aircraft utilization



Customer value

- Improved forecasting
- Less disruptions
- Asset productivity

GE value

- Improved modeling
- Unique envir insights
- Future design learning

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Supply chain execution

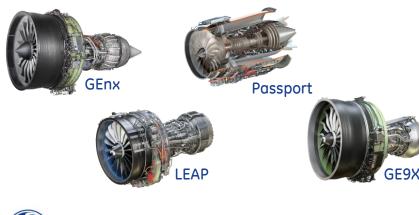
Production volume

(Commercial and military units)



New entrants

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Vertical integration

Reenergize make vs. buy

Technology differentiation

- Ceramic-matrix composites
- Enabling technologies

Cost control

- FADEC JV
- Fuel nozzles JV
- Composites
- Advanced castings
- Coatings



Building new technology capabilities

Ceramic-matrix composites

Material ...

Product ...

Production ...



Additive manufacturing

Application science ...





World's highest capacity manufacturer

Production ...



Additive location TBD



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In summary

Unprecedented installed base ... and growing

- Leadership in commercial aviation
- Robust military growth opportunities

Production rates supporting services growth

GE invests for technology leadership

- Winning products on winning airplanes
- Manufacturing technologies enabling innovation

Digital offering enhancing customer productivity

Culture of simple, competitive cost structure







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