

GE growth

J.R. Immelt

Chairman & CEO

December 14, 2010

"This document contains "forward-looking statements" – that is, statements related to future, not past, events. In this context, forward-looking statements often address our expected future business and financial performance and financial condition, and often contain words such as "expect," "anticipate," "intend," "plan," "believe," "seek," "see," or "will." Forward-looking statements by their nature address matters that are, to different degrees, uncertain. For us, particular uncertainties that could cause our actual results to be materially different than those expressed in our forward-looking statements include: current economic and financial conditions, including volatility in interest and exchange rates, commodity and equity prices and the value of financial assets; the impact of conditions in the financial and credit markets on the availability and cost of General Electric Capital Corporation's (GECC) funding and on our ability to reduce GECC's asset levels as planned; the impact of conditions in the housing market and unemployment rates on the level of commercial and consumer credit defaults; changes in Japanese consumer behavior that may affect our estimates of liability for Grey Zone claims; our ability to maintain our current credit rating and the impact on our funding costs and competitive position if we do not do so; the adequacy of our cash flow and earnings and other conditions which may affect our ability to pay our quarterly dividend at the planned level; the level of demand and financial performance of the major industries we serve, including, without limitation, air and rail transportation, energy generation, network television, real estate and healthcare; the impact of regulation and regulatory, investigative and legal proceedings and legal compliance risks, including the impact of financial services regulation; strategic actions, including acquisitions, joint ventures and dispositions and our success in completing announced transactions and integrating acquired businesses; and numerous other matters of national, regional and global scale, including those of a political, economic, business and competitive nature. These uncertainties may cause our actual future results to be materially different than those expressed in our forward-looking statements. We do not undertake to update our forward-looking statements."

"This document may also contain non-GAAP financial information. Management uses this information in its internal analysis of results and believes that this information may be informative to investors in gauging the quality of our financial performance, identifying trends in our results and providing meaningful period-to-period comparisons. For a reconciliation of non-GAAP measures presented in this document, see the accompanying supplemental information posted to the investor relations section of our website at www.ge.com."

"Effective January 1, 2010, we reorganized our segments. We have reclassified prior-period amounts to conform to the current-period's presentation."

"In this document, "GE" refers to the Industrial businesses of the Company including GECS on an equity basis. "GE (ex. GECS)" and/or "Industrial" refer to GE excluding Financial Services."



imagination at work

Overview

- ✓ GE prepared to deal with "multi-speed" world with more volatility, but environment is generally improving
- ✓ Portfolio will deliver solid earnings growth in '10/'11 & beyond
 - + Performance continues to strengthen in 4Q
 - + Capital bounce back is underway
 - + Industrial growth in '11; acceleration in '12
 - + Addressed long-tail uncertainties in '10
- ✓ Industrial organic growth powered by longstanding initiatives ... technology, services & globalization
- ✓ Will begin to report operating earnings (ex. non-operating pension expense) in '11 as primary way to frame the company
- ✓ Capital allocation will benefit investors
 - + Announced second dividend increase in '10 ... +40% vs. beginning of year
 - + Complementary acquisitions will generate attractive returns
 - + Continue to opportunistically buy back stock
 - + Increasing overall return on total capital



imagination at work

Environment

Macro themes

Multi-speed world

Government intersection

Customer productivity

More volatility

Reputation counts

Reset (2008-09)

- ✓ Protect GE Capital
- ✓ Preserve cash
- ✓ Competitive organization

Renewal (2010)

- ✓ Simplify portfolio
- ✓ Accumulate cash
- ✓ Invest in growth

Growth (2011+)

- ✓ Strong Capital franchise
- ✓ Industrial innovation
- ✓ Financial flexibility

GE well positioned for current environment



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2010 earnings framework

			'10E vs. '09
	TY	4Q	Comments
Industrial	~Flat	+	Lower total year revenues offset by improved margins
Media	~Flat	++	Markets stronger/Cable & Parks performance
GE Capital	++	++	Volume ↑, margins ↑, losses ↓
Corporate	Flat/-	-	More restructuring & other charges offset by gains & tax settlement
CFOA	\$14-15B	\$14-15B	On track

- ✓ GE performance continues to strengthen
- ✓ Positioned for a strong performance in 2011 & beyond



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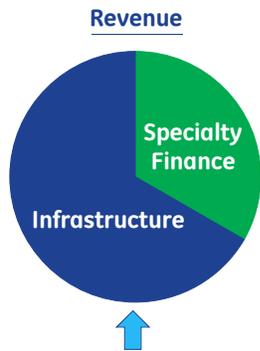
4Q dynamics

	<u>Gains</u>	<u>Charges</u>
 Continuing	NBCU gain Taxes	Hudson remediation Restructuring & other charges
 Discontinued	BAC gain	Capital business exits

- ✓ No change to our outlook ... charges mostly offset by gains
- ✓ Addresses long-tail uncertainties
- ✓ Continued investment to improve competitiveness

GE strategy & business model

GE of the future



GE is an innovative, high-tech infrastructure & financial services company that solves tough global problems for customers & society, while delivering world-class performance



Competitive advantage

Size & scale	Leadership franchises
Technical leadership	Entrenched relationships
Execute "big themes"	Performance culture

Strategic position

✓ Emerging market leader
✓ Huge installed base
✓ Financial flexibility
✓ High margin, high return



Leadership franchise: Aviation



Margins ~18%
 ROTC ~24%
 FCF +

- ✓ Market leadership
- ✓ Technical excellence
- ✓ Huge installed base
- ✓ Deep relationships
- ✓ Global strength
- ✓ Diversified ... expanding core
- ✓ Supply chain excellence

Leading ... what is next

C919

✓ 20% GE content/aircraft

GE = a portfolio of great businesses



GE enterprise advantage

Technical leadership



- ✓ Common technologies
- ✓ Global position
- ✓ R&D "mass"
- ✓ Low cost

Global size & scale



"Company-country"

- ✓ Multiple businesses
- ✓ Localization
- ✓ GRC/training
- ✓ Customer franchise
- ✓ Win big orders

Deep relationships

CSA growth



- ✓ Best customers
- ✓ Multiple connections
- ✓ Drive productivity
- ✓ Trust/reliability

Performance culture



- ✓ Leadership development
- ✓ Risk management
- ✓ Capital allocation
- ✓ Lean/six sigma
- ✓ Quality & regulatory
- ✓ Operating excellence

GE = margins + returns > competition



Enterprise value

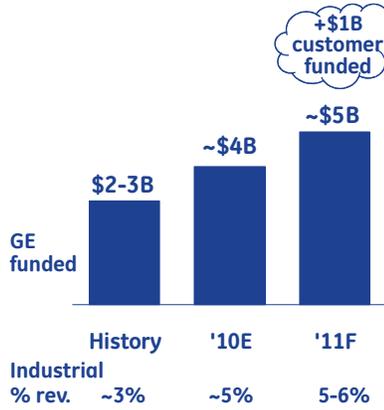


Drive organic growth & operating excellence



1 Launch great new products

2X R&D investment



Technical foundation for growth

- + Gain profitable share through execution, innovation & more NPI
- + Execute difficult technologies better than competition
- + Reverse innovation ... new products at more price points with higher margins
- + Lower cost & higher margins

Enterprise value: scale

- ✓ Global research framework
- ✓ Lead in core technologies
- ✓ Partner of choice



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Broad technical leadership: Energy

'09-'10 launches

Reciprocating engines
J920, Type 4, 6

Wind turbines
PGT25 1.6-100, 2.75

Gas turbines
7FA.04-05

Service platform
GE10 & FR3J DLN for retrofit

Subsea: SemStar5® controls & large bore gas tree

2010 metrics



Pipeline

Aeroderivatives

Turbomachinery

Offshore wind

Global Service

Drilling & Production

Smart Grid

9FB.05

~\$3B+ orders on '09-'11 launches ... strong pipeline



a- Patent applications

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Complex technical execution: Aviation

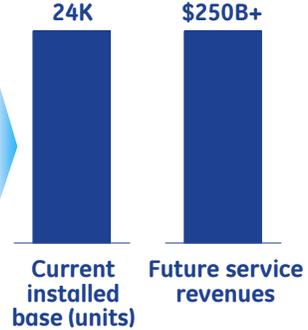
Platform investments



Average annual R&D & launch costs



Future potential



- ✓ Multiple new engine families
- ✓ Entering market as tier 1 avionics supplier
- ✓ NPI opportunities & leadership clear

Sustained innovation: Healthcare

Molecular imaging



- ✓ MDX pipeline
- ✓ Imaging solution
- ✓ Disease protocol
- ✓ Clariant value

New segments

- ✓ Opens new segments
- ✓ High margins
- ✓ GE leadership

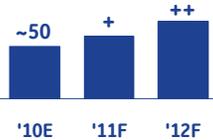


Low dose CT

- ✓ 75% reduction
- ✓ Huge installed base
- ✓ GE leads



NPIs



Home health

- ✓ Launch in '11
- ✓ Intel partnership
- ✓ Products/service



Intel Health Guide



Brivo™ CT315



- ✓ Emerging market growth
- ✓ Low cost/high margins
- ✓ Distribution leadership



MAC™ 400/600/800

Digital pathology

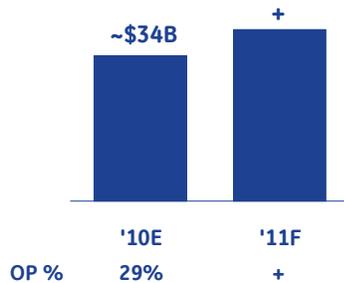
- ✓ Opens new segment
- ✓ Automates pathology
- ✓ More NPI to follow



omnyx
A GE Healthcare and Intel Venture

2 Services driving customer productivity

Services revenue



Technical foundation for growth

- + Capitalize on installed base cycle
- + Align with customer productivity
- + Grow infrastructure software
- + Expand margins through improved analytics & diagnostics

Services = stability

Industrial earnings V%	'07-'10	'09
GE	+1%	(7)%
Peers	(15)	(54)

Enterprise value

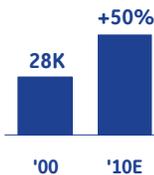
- ✓ Installed base technology
- ✓ Customer productivity loads
- ✓ Margin enhancements



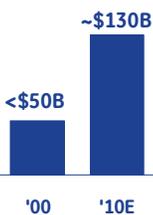
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Installed base value

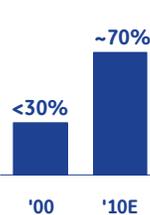
IB growth (units)



CSA growth



% earnings



Benefits customers

- ✓ Provide productivity solutions
- ✓ Customized service offerings
- ✓ Predictable maintenance costs
- ✓ Reliability & efficiency
- ✓ Operational excellence

Great for GE

- ✓ Long-term earnings growth
- ✓ Protects against price deflation
- ✓ Expand services capabilities globally
- ✓ Predictable volume & work scope

Profit drivers

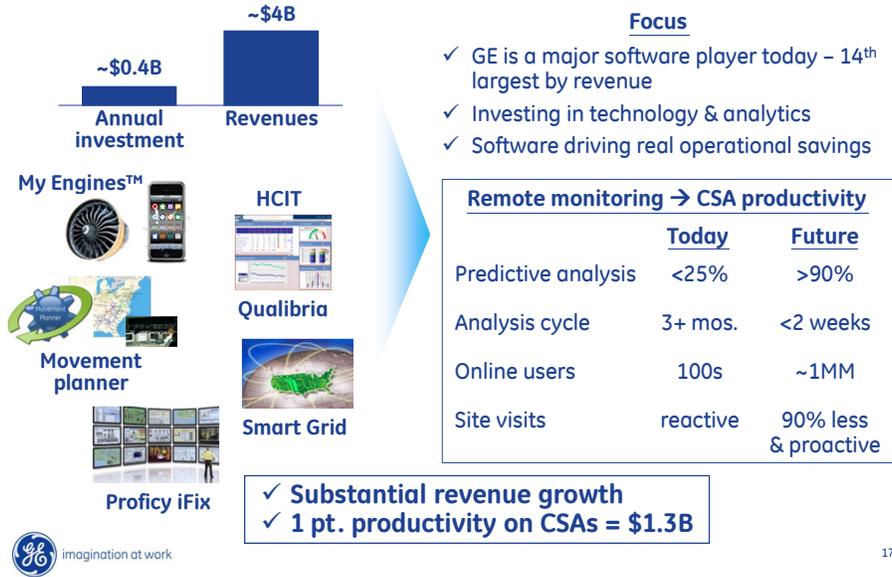
- ✓ Customer value
- ✓ Upgrade technology
- ✓ Repair efficiency
- ✓ Product quality
- ✓ Risk management
- ✓ Services delivering

High visibility to future earnings stream



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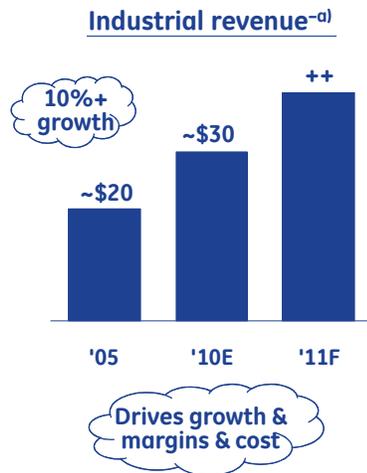
Growing software & solutions



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3 Build leadership in growth markets

(\$ in billions)



(a- Ex. NBCU)

GE imagination at work

Growth market advantages

- + Organized to win ... Rice leadership
- + Breadth ... "company-to-country"
- + Segmented strategy for China
- + Low-cost global supply chain

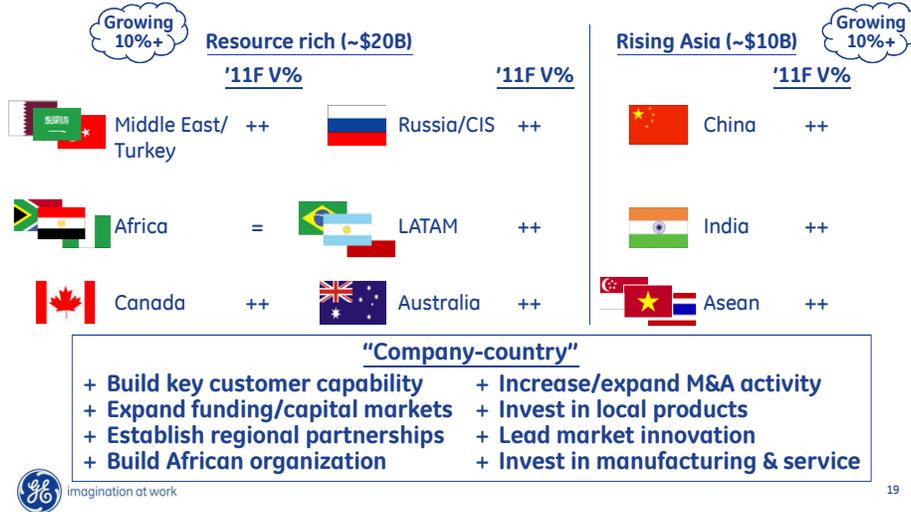
GE competitive advantage

- ✓ Leadership & organization
- ✓ Breadth & scale
- ✓ Brand & reputation

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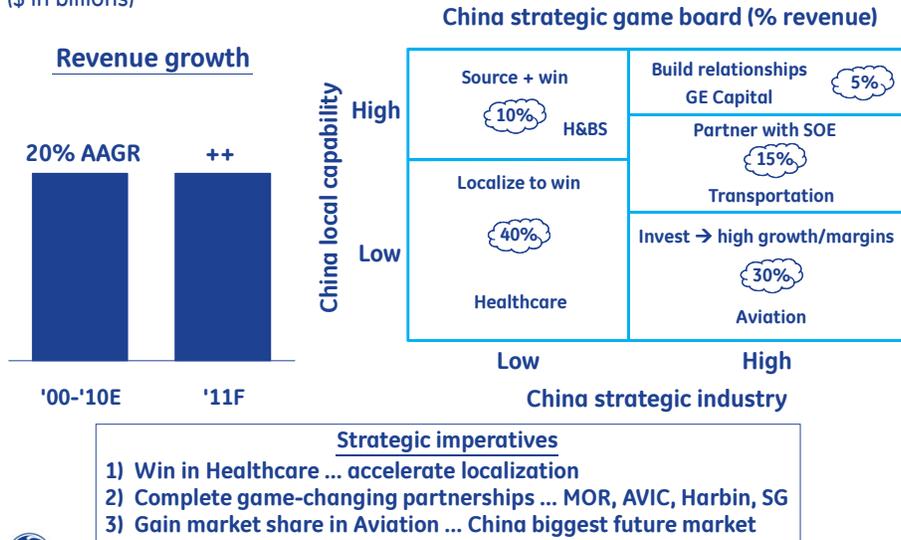
Growth market success ... positioned for double-digit growth

(\$ in billions - Industrial)



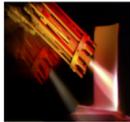
China strategy

(\$ in billions)



Supply chain excellence

High-tech investment in U.S. = leadership



Michigan

Louisville

- ✓ Invest in R&D and technology
- ✓ Develop new innovative products
- ✓ Creates additional U.S. jobs, drives exports

Best cost supply chain = competitiveness

Hai Phong, Vietnam opened October 15, 2010



- ✓ Invest locally for low cost
- ✓ Shortening supply chain & allowing for dynamic sourcing structure
- ✓ Creates jobs abroad

Localization = access to growth markets



Dammam, Saudi Arabia



Perth, Australia

- ✓ Empowering regions
- ✓ Localize product origin
- ✓ Expedite customer response time
- ✓ Strengthening local relationships

High-tech investment, best cost supply chain & localization delivering access to growth markets while driving productivity



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4 Expand the core



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Small investment → big opportunity

Offshore wind



- ✓ Scanwind acquisition 9/09 ... advanced direct drive technology
- ✓ Build for harsh offshore environment
- ✓ Utilizing onshore technology leadership
- ✓ 25% share = ~\$3B by 2015

GE solar



- ✓ Thin film technology leadership
- ✓ >15% efficiency path
- ✓ Differentiated utility scale systems
- ✓ Grid-friendly inverter features
- ✓ 5% share = ~\$2B by 2015

Both are multi-billion opportunities



Scale in big growth markets

Life Sciences (~\$2B/~20% margin)



- ✓ Disposable manufacturing
- ✓ Functional filters
- ✓ Sensors
- ✓ BioQC applications
- ✓ Cell harvest and expansion
- ✓ New diagnostic tools

Distributed energy (~\$4B/~20% margin)



- ✓ Expand technology
- ✓ Leverage GE distribution
- ✓ Grow services
- ✓ Global growth

Aviation Systems (~\$2.5B/~15% margin)

- ✓ Flight recorders
- ✓ Cockpit displays
- ✓ Integrated avionics
- ✓ Computing systems
- ✓ Vehicle health monitoring
- ✓ Air traffic management



Water (~\$2B/~10% margin)



- ✓ Water filtration/separation
- ✓ Chemicals for asset protection
- ✓ Advanced water reuse solutions
- ✓ Low energy systems
- ✓ Remote monitoring & diagnostics
- ✓ Eco-regulatory water chemicals

~\$80B market ... growth 2X GDP ... organic focus



Long-term build: O&G

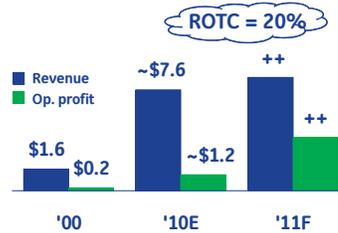
(\$ in billions)

1 Targeted M&A + **2 "GE capabilities"** = **Leadership franchise**

NP	\$1.0
Vetco	1.9
Sondex	0.7
Hydril	1.1
Wellstream	1.3
\$6.0	

Engineering → Aviation
 Services → Energy
 R&D → Healthcare
 +

GE global footprint



Compare to "big M&A"



- ✓ Public company premium
- ✓ High integration costs
- ✓ Cultural challenges

Our focus

- ✓ Multiple bets
- ✓ GE integration
- ✓ Long-term build
- ✓ High ROTC



5 Create value in Specialty Finance

Solid earnings growth

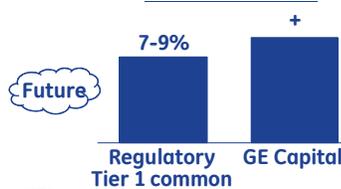


Linked to GE

Commercial advantage

Unique understanding of assets	GECAS
Unique understanding of customers	Mid Market
GE operating advantage > banks	Retail Finance
Global competitiveness	Infra. projects
Strong customer relationships	Airlines, hospitals, energy

Well capitalized



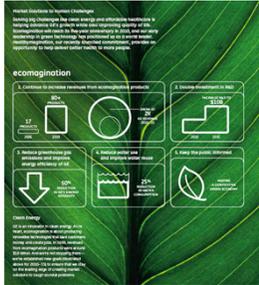
- ✓ Ongoing dividend
- ✓ Expect to generate excess capital
- ✓ 11-15% ROE expected

Valuable franchise with competitive advantage



6 Solve problems for customers & society

ecomagination



Clean energy

healthymagination



Affordable health

Access GE



Small + mid-sized business leader

Key investments

- ✓ Continue to build brand around big solutions
- ✓ World's 5th most valuable brand



ecomagination = global growth

Smart Grid



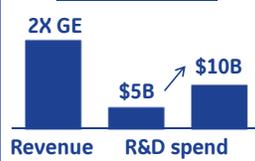
- ✓ ~30% AAGR revenue growth
- ✓ Metering & sensing
- ✓ Smart substations
- ✓ Big project wins

Electric vehicles

- ✓ 25,000 EV launch
- ✓ 10% GE content
- ✓ Leverage leasing



Program metrics



Unconventional fuels

- ✓ Shale gas, oil sands
- ✓ Growing water markets
- ✓ Partnerships
- ✓ GE in lead



Smart appliances

- ✓ Product investment ... 2012
- ✓ Energy management
- ✓ Utility pilots
- ✓ LED growth



Massive new markets, unique portfolio, leading innovation



Healthymagination transforming our approach to capital allocation

Innovation strategies

1 Targeting clinical & economic value

Precise method prioritizes customer focus

- 15% **healthymagination** target

2 Increased clinical trial investments

Accelerate customer adoption rates

- From 7- to 4-year max share penetration

3 Optimizing R&D investments

Increased addressable market segments

- Sustained double-digit profit growth

Applied to growth platforms

Leadership in core segments

Developing emerging growth geographies

Adjacent segment entries

New segment creation

- ✓ 80 New Product Introductions '10-'11
- ✓ 400+ new products in the pipeline



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Investing in customer advantage

Beyond the product



Enhancing Ochsner operations with GE Healthcare Performance Solutions

Service advantage



GE Aviation long-term service agreements since 1997

"Big GE"



GE Capital "Access GE" customer support program using industrial expertise

Localization



GE well positioned to partner with growth market leaders

Solving global problems



GE Water supporting Suncor to improve oil sands performance

Execution

Gorgon natural gas field, Australia



Developing one of the world's largest untapped natural gas fields

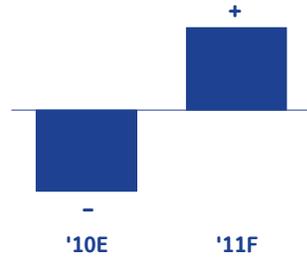
Customers trust GE



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Organic growth

Industrial growth returns



Long-term aspirations

- + Funding in place to hold/gain share
- + Increased number of NPIs ... compete in more segments/regions
- + Growth markets/services should grow at 2X GDP
- + Pipeline of adjacencies ... provides diversity & growth

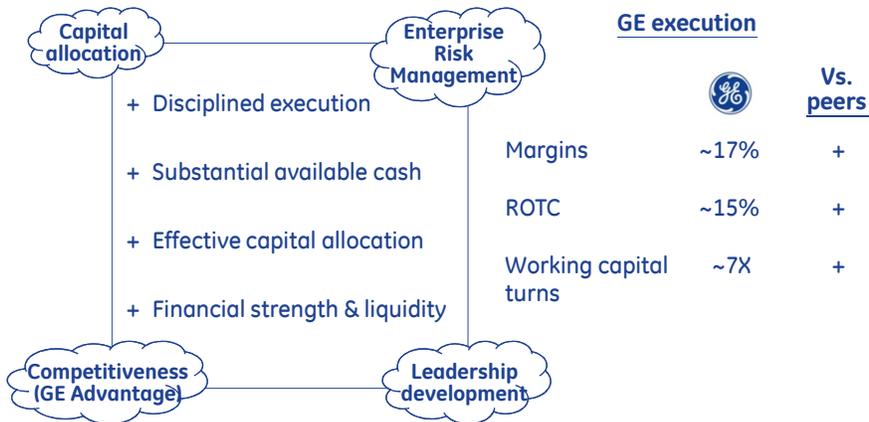
Manage environment

- +/- Cycles/erosion are inevitable
- + Position in big themes

Invest in growth



GE execution

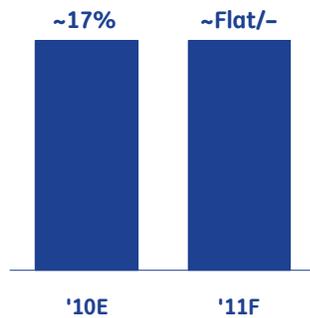


Process capability in place to achieve margins & returns > peers



Margin dynamics

Segment OP %



Mix

- + Service revenue stream strong
- R&D/GENx launch timing
- Acquisition margins in year 1

Value gap

- + Maintain material deflation
- Pricing down on new Energy orders
- + Service margins improving

Productivity

- + Volume in growth markets
- + Restructuring yielding results

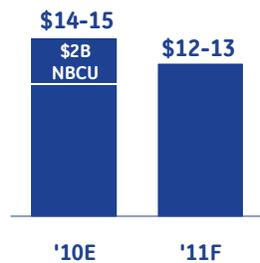
Maintaining margins through recovery



Cash dynamics

(\$ in billions)

CFOA



- NBCU cash staying in NewCo
- + \$5B working capital improvement 2009-10
- Lower progress payments

Solid execution

Working capital turns performance

	'08	'11F	Drivers
Inventory	6.8	~8	<ul style="list-style-type: none"> ✓ Managing balances ✓ Focus on lean cycle time ✓ Localization cuts lead time
Receivables	7.7	~9	<ul style="list-style-type: none"> ✓ Focused team from sale to collection ✓ Leveraging GE Capital COE
Payables (days)	64	~70	<ul style="list-style-type: none"> ✓ Global supply chain using scale to drive better terms

GE advantage ... our operating discipline helps us significantly outperform our peers



Capital allocation

(\$ in billions)

Parent cash continues to accumulate

'11F-'13F assumptions



- ✓ Growing FCF
- ✓ GECS dividend 2012
- ✓ GECS dividend excess capital
- ✓ Announced acquisitions
- ✓ Retire preferred equity
- ✓ Increase dividend with earnings
- ✓ Execute opportunistic buyback



+

2014 potential first NBCU monetization

Capital allocation priorities

- + GE dividend ✓ 2 increases since July ... maintain attractive payout
- + Infrastructure acquisitions ✓ Dresser, Clariant, Wellstream
- + Opportunistic buybacks ✓ Reduce overall float
- + Retire preferred equity ✓ 3¢ annual EPS accretion ... intend to call Oct. '11

(a- Assumes NBCU close & includes Dresser, '10 buyback, '10 dividend)



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Operating excellence

Team compensation ('10-'12)

- EPS growth
- Cash generation
- ENI reduction
- Industrial ROTC growth

CEO dashboard

- | | |
|----------------------|--------------------|
| Organic growth/share | Risk/regulatory |
| Value gap | Liquidity |
| Lean/WC turns | CRE trends |
| Quality | GENx cost |
| CSA margins | Capital allocation |
| NPI efficiency | Social costs |

- ✓ Senior leadership ... Commercial, Risk, Services, Operating Councils
- ✓ Experienced & deep leadership team → focused on operations



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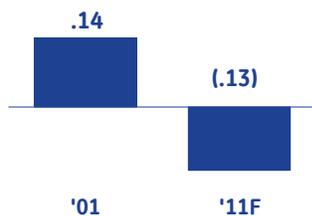
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Financial performance

GE is positioned for solid operating earnings growth in 2011. Our businesses are getting stronger as we move through the cycle. We have even more tailwinds than headwinds as we approach 2012. Starting in 2011, we will report operating earnings excluding non-operating pension costs. This change will provide better transparency to our pension & operating results. This will also allow better comparison to peer companies.

Significant pension costs

U.S. principal pension plans
(EPS impact)



Pension costs have grown driven by non-cash amortization distorting operating performance

Recent pension changes

<u>Honeywell</u>	<u>IBM</u>
<ul style="list-style-type: none"> ✓ Accounting change ✓ Mark-to-market/corridor ✓ 4th quarter true-up 	<ul style="list-style-type: none"> ✓ Non-GAAP reporting change ✓ Operating vs. reported EPS ✓ Service cost & plan amendment amortization reported in operating

GE pension reporting

Environment & GE

- ✓ Pensions pressured by '08 market, lower asset return expectations & lower discount rates
- ✓ Framework assumes lower asset return expectations (8.5% → 8%) & lower discount rates
- ✓ New employees on DC vs. DB plan from 1/1/11
- ✓ GE will report operating EPS (non-GAAP)
 - Service cost in operating EPS
 - Excludes non-operating retirement related costs
- ✓ No cash contribution in '11

GE proforma operating basis

U.S. principal pension plans (\$ in billions)



- ✓ In '11, will provide operating EPS (non-GAAP)
- ✓ Operating cost represents expense associated with employee benefits earned

(a- Service cost & plan amendment amortization)

- ✓ Provides better clarity to operating results
- ✓ Enables better comparison to peer companies
- ✓ Adds ~6¢ to our operating plan in 2011



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2011 operating framework

Operating earnings	2010E	2011E	Drivers
Industrial	~Flat	+	+ Healthcare, Transportation, M&A & services - Wind, higher R&D spend & GENx launch
GE Capital	++	++	+ Higher margins, lower losses ✓ Real Estate firming
Corporate	Flat/-	-	✓ NBCU dilution (-); less restructuring (+); pension (~flat)
Total operating earnings	++	++	
CFOA	\$14-15B	\$12-13B	+ Continued working capital improvements - Lower progress payments
Total revenues		0-5%	+ Industrial ~5% organic; acquisitions ✓ Capital ~(-5)% ... continued management of ENI ✓ NBCU equity investment in Corporate

Strong business segment profit growth, partially offset by NBCU dilution

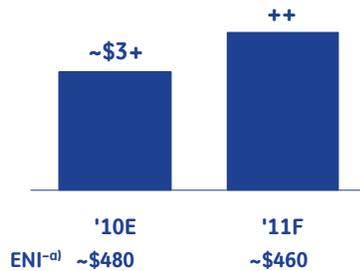


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GE Capital

(\$ in billions)

Segment profit



Environment

- ✓ More regulatory certainty
- ✓ Credit demand improving from a low level
- ✓ Still volatile in Europe
- ✓ Fewer competitors

(a- Excluding cash, at 1Q'10 FX rates)

Operating dynamics

- + Strong origination capability
- + Margins remain strong
- + Losses are declining
- + Opportunity for portfolio consolidations
- ✓ CRE firming but still cautious
- Continue to evaluate restructuring

GE Capital will have another strong year



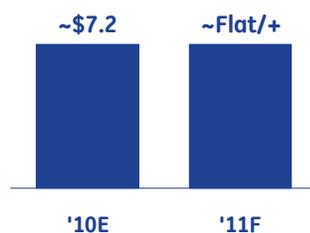
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Energy Infrastructure

(\$ in billions)

Segment profit



Environment

- ✓ Global electricity demand decreased in '08 ... first time ever
- ✓ U.S. wind industry declines
- ✓ Growth markets remain strong
- ✓ Oil prices up

Operating dynamics

- + 12 of 15 product P&Ls growing
- + Services remain robust
- + Oil & Gas & distributed energy remain strong
- + New product pipeline ... 7FA/9FB.05 GT, low speed wind 1.6-100 offshore
- + Strong M&A pipeline
- Wind & Thermal headwinds
- Lower price partially offset by material deflation

Energy continues to retain strong competitive advantage



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Healthcare

(\$ in billions)

Segment profit



Environment

- ✓ U.S. healthcare reform ... more certainty, more consumerism
- ✓ Growth markets strong ... demographics drive strength in Healthcare
- ✓ Europe government austerity programs

Operating dynamics

- + Healthymagination ... address today's healthcare challenges
- + Building out growth market leadership
- + Growing service to enhance customer productivity
- + Well positioned adjacencies ... Life Sciences, HCIT
- + Leading the development of the next generation of bio-therapeutics & molecular diagnostics
- ✓ GE leads in CT dose reduction
- Investment required in HCIT, regulatory
- Potential for Europe slow down

New products + improving landscape = expanding growth profile



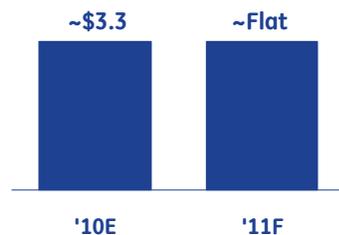
imagination at work

43

Aviation

(\$ in billions)

Segment profit



Environment

- ✓ Market indicators stronger ... RPM, load factors, financials
- ✓ New airframe entrants
- ✓ Growth markets strong

Operating dynamics

- + Strong share & product profile
- + Service growth
- + Market is improving ... global strength
- + Solid adjacency growth
- + Significant new airframe launches ... GE winning
- ✓ JSF funding discussion underway
- Large R&D funding
- GENx launch cost

Strong market position ... significant new investment



imagination at work

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Transportation

(\$ in billions)

Segment profit



Environment

- ✓ North American market improving
- ✓ New competition
- ✓ Mining & commodities driving growth market strength

Operating dynamics

- + Global strength ... growth markets
- + Flexible global footprint
- + Grow adjacencies ... battery & propulsion
- + Service recovery accelerates
- + Margin enhancements/productivity
- Continue NPI investment ... emissions

Global expansion & improvement in services adjacencies



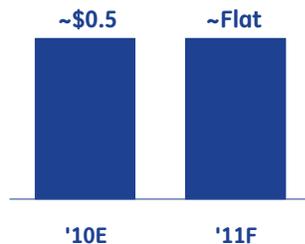
imagination at work

45

H&BS

(\$ in billions)

Segment profit



Environment

- ✓ Housing market remains tough
- ✓ Consumer spending, but cautious ... looking for value
- ✓ Energy Star programs work

Operating dynamics

- + Strong NPI performance
- + Lighting growing globally
- + Strong infrastructure software business
- +/- Housing at a very low level
- Increasing investment in Appliances; big 2012 launches for energy goals
- Price pressure in market

Business investment ... 2012 will improve



imagination at work

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NBCU

(\$ in billions)

Segment profit (GE operation)



Environment

- ✓ Market significantly stronger ... network & local
- ✓ Prime time viewership down but cable still growing

Operating dynamics

- + Strong cable network performance
- + Strong movie slate & cost position
- + Local markets strong
- + Parks growing share
- + No Olympics
- Investment in programming

"NewCo"

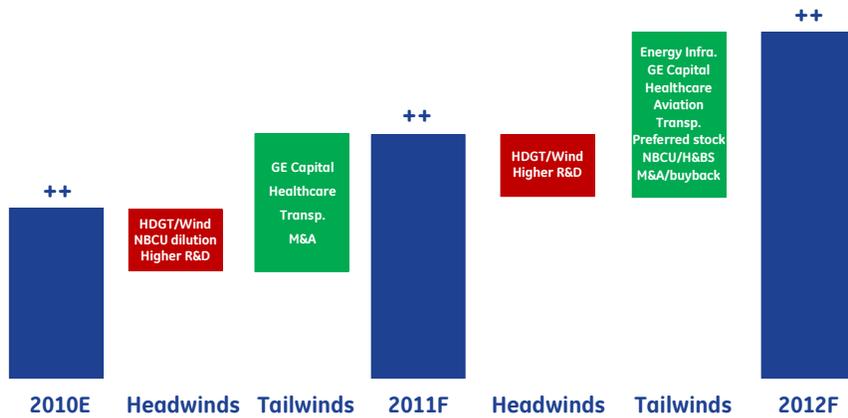
- + Strong Comcast performance
- + Lower debt/funding cost vs. pro forma
- + Good partner
- Intangibles amortization

Expect ~\$(.05) of dilution ... run rate improving



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Operating EPS expectations



Strong growth in 2011 & 2012



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Going forward

Operating goals

- 1 Growing operating earnings \geq S&P 500
- 2 Services & growth markets organically up 5-10%
- 3 Keep GE Capital at 30-40% of total operating earnings
- 4 Grow cash \geq net income ... and restore GE Capital dividend
- 5 Increase ROTC ... Industrial ROTC of 15%+
- 6 Maintain attractive dividend payout ratio

Outlook

- ✓ Best portfolio in recent memory
- ✓ Committed to capital allocation that will create value
- ✓ Well positioned for long-term organic growth
- ✓ Repositioned GE Capital
- ✓ Performance accelerating