

The GE Board held 22 meetings in 2008, and each outside Board member visited at least two GE businesses without the involvement of corporate management, in order to develop his or her own feel for the Company.

The Board focuses on the areas that are important to share-owners—strategy, risk management, leadership development, and regulatory matters— and in 2008, received briefings on a variety of issues including U.S. and global tax policy, environmental risk management, healthcare costs, liquidity and credit risk, global project and product execution, CSA portfolio management and commitment, the impact of changing public policy on core markets around the world, and privacy and copyright protection. At the end of the year, the Board and each of its committees conducted a thorough self-evaluation.



EXTERNAL DIRECTORS

(left to right)

James J. Mulva⁴

Chairman, President and Chief Executive Officer, ConocoPhillips, international integrated energy company, Houston, Texas. Director since 2008.

Claudio X. Gonzalez^{1, 2, 3}

Chairman of the Board, Kimberly-Clark de Mexico, S.A. de C.V., Mexico City, Mexico, consumer products. Director since 1993.

Robert W. Lane¹

Chairman of the Board and Chief Executive Officer, Deere & Company, agricultural, construction, and forestry equipment, Moline, Illinois. Director since 2005.

Andrea Jung^{2, 3}

Chairman of the Board and Chief Executive Officer, Avon Products, Inc., beauty products, New York, New York. Director since 1998.

Susan Hockfield^{3, 4}

President of the Massachusetts Institute of Technology, Cambridge, Massachusetts. Director since 2006.

Roger S. Penske⁴

Chairman of the Board, Penske Corporation, Penske Truck Leasing Corporation, and Penske Automotive Group, Inc., diversified transportation company, Detroit, Michigan. Director since 1994.

Alan G. (A.G.) Lafley³

Chairman of the Board and Chief Executive Officer, Procter & Gamble Company, personal and household products, Cincinnati, Ohio. Director since 2002.

James I. Cash, Jr.^{1, 4}

Emeritus James E. Robison Professor of Business Administration, Harvard Graduate School of Business, Boston, Massachusetts. Director since 1997.

Sam Nunn^{2, 4}

Co-Chairman and Chief Executive Officer, Nuclear Threat Initiative, Washington, D.C. Director since 1997.

Ann M. Fudge⁴

Former Chairman and Chief Executive Officer, Young & Rubicam Brands, global marketing communications network, New York, New York. Director since 1999.

Sir William M. Castell⁴

Former Vice Chairman, General Electric Company. Director since 2004.

Douglas A. Warner III^{1, 2, 3}

Former Chairman of the Board, J.P. Morgan Chase & Co., The Chase Manhattan Bank, and Morgan Guaranty Trust Company, investment banking, New York, New York. Director since 1992.

Ralph S. Larsen^{2, 3, 5}

Former Chairman of the Board and Chief Executive Officer, Johnson & Johnson, pharmaceutical, medical and consumer products, New Brunswick, New Jersey. Director since 2002.

Robert J. Swieringa¹

Professor of Accounting and former Anne and Elmer Lindseth Dean, S.C. Johnson Graduate School of Management, Cornell University, Ithaca, New York. Director since 2002.

Rochelle B. Lazarus^{3, 4}

Chairman and Chief Executive Officer, Ogilvy & Mather Worldwide, global marketing communications company, New York, New York. Director since 2000.

INTERNAL DIRECTORS

Jeffrey R. Immelt⁴

Chairman of the Board and Chief Executive Officer, General Electric Company. Director since 2000.

(pictured on page 1)

1 Audit Committee

2 Management Development and Compensation Committee

3 Nominating and Corporate Governance Committee

4 Public Responsibilities Committee

5 Presiding Director